## SFC2021 INTERREG Programme

CCI	2021TC16RFIR002
Title	Interreg VI-C Interact
Version	1.1
First year	2022
Last year	2027
Eligible from	01-Jan-2020
Eligible until	31-Dec-2029
EC decision number	C(2022)5519
EC decision date	27-Jul-2022
NUTS regions covered by the programme	FR101 - Paris FR102 - Seine-et-Marne FR103 - Yvelines FR104 - Essonne FR105 - Hauts-de-Seine FR106 - Seine-Saint-Denis FR107 - Val-de-Marne FR108 - Val-d'Oise FRB - Centre — Val de Loire FRB0 - Centre — Val de Loire FRB01 - Cher FRB03 - Indre FRB04 - Indre-et-Loire FRB05 - Loir-et-Cher FRB06 - Loiret FRC - Bourgogne-Franche-Comté FRC1 - Bourgogne FRC11 - Côte-d'Or FRC12 - Nièvre FRC13 - Saône-et-Loire FRC2 - Franche-Comté FRC2 - Jura FRC23 - Haute-Saône FRC24 - Territoire de Belfort FRD - Normandie FRD1 - Basse-Normandie FRD11 - Calvados FRD12 - Manche FRD13 - Orne FRD2 - Haute-Normandie FRD1 - Baute-Normandie FRD1 - Haute-Normandie FRD1 - Haute-Normandie FRD1 - Haute-Normandie

FRD22 - Seine-Maritime

FRE - Hauts-de-France

FRE1 - Nord-Pas de Calais

FRE11 - Nord

FRE12 - Pas-de-Calais

FRE2 - Picardie

FRE21 - Aisne

FRE22 - Oise

FRE23 - Somme

FRF - Grand Est

FRF1 - Alsace

FRF11 - Bas-Rhin

FRF12 - Haut-Rhin

FRF2 - Champagne-Ardenne

FRF21 - Ardennes

FRF22 - Aube

FRF23 - Marne

FRF24 - Haute-Marne

FRF3 - Lorraine

FRF31 - Meurthe-et-Moselle

FRF32 - Meuse

FRF33 - Moselle

FRF34 - Vosges

FRG - Pays de la Loire

FRG0 - Pays de la Loire

FRG01 - Loire-Atlantique

FRG02 - Maine-et-Loire

FRG03 - Mayenne

FRG04 - Sarthe

FRG05 - Vendée

FRH - Bretagne

FRH0 - Bretagne

FRH01 - Côtes-d'Armor

FRH02 - Finistère

FRH03 - Ille-et-Vilaine

FRH04 - Morbihan

FRI - Nouvelle-Aquitaine

FRI1 - Aquitaine

FRI11 - Dordogne

FRI12 - Gironde

FRI13 - Landes

FRI14 - Lot-et-Garonne

FRI15 - Pyrénées-Atlantiques

FRI2 - Limousin

FRI21 - Corrèze

FRI22 - Creuse

FRI23 - Haute-Vienne

FRI3 - Poitou-Charentes

FRI31 - Charente

FRI32 - Charente-Maritime

FRI33 - Deux-Sèvres

FRI34 - Vienne

FRJ - Occitanie

FRJ1 - Languedoc-Roussillon

FRJ11 - Aude

FRJ12 - Gard

FRJ13 - Hérault

FRJ14 - Lozère

FRJ15 - Pyrénées-Orientales

FRJ2 - Midi-Pyrénées

FRJ21 - Ariège

FRJ22 - Aveyron

FRJ23 - Haute-Garonne

FRJ24 - Gers

FRJ25 - Lot

FRJ26 - Hautes-Pyrénées

FRJ27 - Tarn

FRJ28 - Tarn-et-Garonne

FRK - Auvergne-Rhône-Alpes

FRK1 - Auvergne

FRK11 - Allier

FRK12 - Cantal

FRK13 - Haute-Loire

FRK14 - Puy-de-Dôme

FRK2 - Rhône-Alpes

FRK21 - Ain

FRK22 - Ardèche

FRK23 - Drôme

FRK24 - Isère

FRK25 - Loire

FRK26 - Rhône

FRK27 - Savoie

FRK28 - Haute-Savoie

FRL - Provence-Alpes-Côte d'Azur

FRL0 - Provence-Alpes-Côte d'Azur

FRL01 - Alpes-de-Haute-Provence

FRL02 - Hautes-Alpes

FRL03 - Alpes-Maritimes

FRL04 - Bouches-du-Rhône

FRL05 - Var

FRL06 - Vaucluse

FRM - Corse

FRM0 - Corse

FRM01 - Corse-du-Sud

FRM02 - Haute-Corse

FRY - RUP FR — Régions Ultrapériphériques

Françaises

FRY1 - Guadeloupe

FRY10 - Guadeloupe

FRY2 - Martinique

FRY20 - Martinique

FRY3 - Guyane

FRY30 - Guyane

FRY4 - La Réunion

DE914 - Gifhorn

DE21D - Garmisch-Partenkirchen

DE21E - Landsberg am Lech

DE21F - Miesbach

DE21G - Mühldorf a. Inn

DE21H - München, Landkreis

DE916 - Goslar

DE917 - Helmstedt

DE21I - Neuburg-Schrobenhausen

DE21J - Pfaffenhofen a. d. Ilm

DE21K - Rosenheim, Landkreis

DE21L - Starnberg

DE21M - Traunstein

DE21N - Weilheim-Schongau

DE22 - Niederbayern

DE221 - Landshut, Kreisfreie Stadt

DE222 - Passau, Kreisfreie Stadt

DE223 - Straubing, Kreisfreie Stadt

DE224 - Deggendorf

DE225 - Freyung-Grafenau

DE226 - Kelheim

DE227 - Landshut, Landkreis

DE228 - Passau, Landkreis

DE229 - Regen

DE22A - Rottal-Inn

DE22B - Straubing-Bogen

DE22C - Dingolfing-Landau

DE23 - Oberpfalz

DE231 - Amberg, Kreisfreie Stadt

DE232 - Regensburg, Kreisfreie Stadt

DE233 - Weiden i. d. Opf, Kreisfreie Stadt

DE234 - Amberg-Sulzbach

DE235 - Cham

DE236 - Neumarkt i. d. OPf.

DE237 - Neustadt a. d. Waldnaab

DE238 - Regensburg, Landkreis

DE239 - Schwandorf

DE23A - Tirschenreuth

DE24 - Oberfranken

DE241 - Bamberg, Kreisfreie Stadt

DE242 - Bayreuth, Kreisfreie Stadt

DE243 - Coburg, Kreisfreie Stadt

DE244 - Hof, Kreisfreie Stadt

DE245 - Bamberg, Landkreis

DE246 - Bayreuth, Landkreis

DE247 - Coburg, Landkreis

DE248 - Forchheim

DE249 - Hof, Landkreis

DE24A - Kronach

DE24B - Kulmbach

DE24C - Lichtenfels

DE24D - Wunsiedel i. Fichtelgebirge

DE25 - Mittelfranken

DE251 - Ansbach, Kreisfreie Stadt

DE252 - Erlangen, Kreisfreie Stadt

DE253 - Fürth, Kreisfreie Stadt

DE254 - Nürnberg, Kreisfreie Stadt

DE255 - Schwabach, Kreisfreie Stadt

DE256 - Ansbach, Landkreis

DE257 - Erlangen-Höchstadt

DE258 - Fürth, Landkreis

DE259 - Nürnberger Land

DE25A - Neustadt a. d. Aisch-Bad Windsheim

DE25B - Roth

DE25C - Weißenburg-Gunzenhausen

DE26 - Unterfranken

DE261 - Aschaffenburg, Kreisfreie Stadt

DE262 - Schweinfurt, Kreisfreie Stadt

DE263 - Würzburg, Kreisfreie Stadt

DE264 - Aschaffenburg, Landkreis

DE265 - Bad Kissingen

DE266 - Rhön-Grabfeld

DE267 - Haßberge

DE268 - Kitzingen

DE269 - Miltenberg

SK - Slovensko

SK0 - Slovensko

SK01 - Bratislavský kraj

SK010 - Bratislavský kraj

SK02 - Západné Slovensko

SK021 - Trnavský kraj

SK022 - Trenčiansky kraj

SK023 - Nitriansky kraj

SK03 - Stredné Slovensko

SK031 - Žilinský kraj

SK032 - Banskobystrický kraj

SK04 - Východné Slovensko

SK041 - Prešovský kraj

SK042 - Košický kraj

SKZ - Extra-Regio NUTS 1

SKZZ - Extra-Regio NUTS 2

SKZZZ - Extra-Regio NUTS 3

AT - Österreich

AT1 - Ostösterreich

AT11 - Burgenland

AT111 - Mittelburgenland

AT112 - Nordburgenland

AT113 - Südburgenland

AT12 - Niederösterreich

AT121 - Mostviertel-Eisenwurzen

AT122 - Niederösterreich-Süd

AT123 - Sankt Pölten

AT124 - Waldviertel

AT125 - Weinviertel

AT126 - Wiener Umland/Nordteil

AT127 - Wiener Umland/Südteil

AT13 - Wien

AT130 - Wien

AT2 - Südösterreich

AT21 - Kärnten

AT211 - Klagenfurt-Villach

AT212 - Oberkärnten

AT213 - Unterkärnten

AT22 - Steiermark

AT221 - Graz

AT222 - Liezen

AT223 - Östliche Obersteiermark

AT224 - Oststeiermark

AT225 - West- und Südsteiermark

AT226 - Westliche Obersteiermark

AT3 - Westösterreich

AT31 - Oberösterreich

AT311 - Innviertel

AT312 - Linz-Wels

AT313 - Mühlviertel

AT314 - Steyr-Kirchdorf

AT315 - Traunviertel

AT32 - Salzburg

AT321 - Lungau

AT322 - Pinzgau-Pongau

AT323 - Salzburg und Umgebung

AT33 - Tirol

AT331 - Außerfern

AT332 - Innsbruck

AT333 - Osttirol

AT334 - Tiroler Oberland

AT335 - Tiroler Unterland

AT34 - Vorarlberg

AT341 - Bludenz-Bregenzer Wald

AT342 - Rheintal-Bodenseegebiet

ATZ - Extra-Regio NUTS 1

ATZZ - Extra-Regio NUTS 2

ATZZZ - Extra-Regio NUTS 3

BE - Belgique/België

BE1 - Région de Bruxelles-Capitale/Brussels

Hoofdstedelijk Gewest

BE10 - Région de Bruxelles-Capitale/ Brussels

Hoofdstedelijk Gewest

BE100 - Arr. de Bruxelles-Capitale/Arr. Brussel-

Hoofdstad

BE2 - Vlaams Gewest

BE21 - Prov. Antwerpen

BE211 - Arr. Antwerpen

BE212 - Arr. Mechelen

BE213 - Arr. Turnhout

BE22 - Prov. Limburg (BE)

BE223 - Arr. Tongeren

BE224 - Arr. Hasselt

BE225 - Arr. Maaseik

BE23 - Prov. Oost-Vlaanderen

BE231 - Arr. Aalst

BE232 - Arr. Dendermonde

BE233 - Arr. Eeklo

BE234 - Arr. Gent

BE235 - Arr. Oudenaarde

BE236 - Arr. Sint-Niklaas

BE24 - Prov. Vlaams-Brabant BE241 - Arr. Halle-Vilvoorde BE242 - Arr. Leuven BE25 - Prov. West-Vlaanderen BE251 - Arr. Brugge BE252 - Arr. Diksmuide BE253 - Arr. Ieper BE254 - Arr. Kortrijk BE255 - Arr. Oostende BE256 - Arr. Roeselare BE257 - Arr. Tielt BE258 - Arr. Veurne BE3 - Région wallonne BE31 - Prov. Brabant Wallon BE310 - Arr. Nivelles BE32 - Prov. Hainaut BE323 - Arr. Mons BE328 - Arr. Tournai-Mouscron BE329 - Arr. La Louvière BE32A - Arr. Ath BE32B - Arr. Charleroi BE32C - Arr. Soignies BE32D - Arr. Thuin BE33 - Prov. Liège BE331 - Arr. Huy BE332 - Arr. Liège BE334 - Arr. Waremme BE335 - Arr. Verviers — communes francophones BE336 - Bezirk Verviers — Deutschsprachige Gemeinschaft BE34 - Prov. Luxembourg (BE) BE341 - Arr. Arlon BE342 - Arr. Bastogne BE343 - Arr. Marche-en-Famenne BE344 - Arr. Neufchâteau BE345 - Arr. Virton BE35 - Prov. Namur BE351 - Arr. Dinant BE352 - Arr. Namur BE353 - Arr. Philippeville BEZ - Extra-Regio NUTS 1 BEZZ - Extra-Regio NUTS 2 BEZZZ - Extra-Regio NUTS 3 BG - България BG3 - Северна и Югоизточна България BG31 - Северозападен BG311 - Видин BG312 - Монтана BG313 - Враца BG314 - Плевен BG315 - Ловеч BG32 - Северен централен BG321 - Велико Търново

BG322 - Габрово

BG323 - Pyce BG324 - Разград BG325 - Силистра BG33 - Североизточен BG331 - Варна BG332 - Добрич BG333 - Шумен BG334 - Търговище BG34 - Югоизточен BG341 - Бургас BG342 - Сливен BG343 - Ямбол BG344 - Стара Загора BG4 - Югозападна и Южна централна България BG41 - Югозападен BG411 - София (столица) BG412 - София BG413 - Благоевград BG414 - Перник BG415 - Кюстендил BG42 - Южен централен BG421 - Пловдив BG422 - Хасково BG423 - Пазарджик BG424 - Смолян BG425 - Кърджали BGZ - Extra-Regio NUTS 1 BGZZ - Extra-Regio NUTS 2 BGZZZ - Extra-Regio NUTS 3 CH - Schweiz/Suisse/Svizzera CH0 - Schweiz/Suisse/Svizzera CH01 - Région lémanique CH011 - Vaud CH012 - Valais / Wallis CH013 - Genève CH02 - Espace Mittelland CH021 - Bern / Berne CH022 - Fribourg / Freiburg CH023 - Solothurn CH024 - Neuchâtel CH025 - Jura CH03 - Nordwestschweiz CH031 - Basel-Stadt CH032 - Basel-Landschaft

CH033 - Aargau

CH04 - Zürich

CH040 - Zürich

CH05 - Ostschweiz

CH051 - Glarus

CH052 - Schaffhausen

CH053 - Appenzell Ausserrhoden

CH054 - Appenzell Innerrhoden

CH055 - St. Gallen

CH056 - Graubünden / Grigioni / Grischun

CH057 - Thurgau

CH06 - Zentralschweiz

CH061 - Luzern

CH062 - Uri

CH063 - Schwyz

CH064 - Obwalden

CH065 - Nidwalden

CH066 - Zug

CH07 - Ticino

CH070 - Ticino

CHZ - Extra-Regio NUTS 1

CHZZ - Extra-Regio NUTS 2

CHZZZ - Extra-Regio NUTS 3

CΥ - Κύπρος

CY0 - Κύπρος

CY00 - Κύπρος

CY000 - Κύπρος

CYZ - Extra-Regio NUTS 1

CYZZ - Extra-Regio NUTS 2

CYZZZ - Extra-Regio NUTS 3

CZ - Česko

CZ0 - Česko

CZ01 - Praha

CZ010 - Hlavní město Praha

CZ02 - Střední Čechy

CZ020 - Středočeský kraj

CZ03 - Jihozápad

CZ031 - Jihočeský kraj

CZ032 - Plzeňský kraj

CZ04 - Severozápad

CZ041 - Karlovarský kraj

CZ042 - Ústecký kraj

CZ05 - Severovýchod

CZ051 - Liberecký kraj

CZ052 - Královéhradecký kraj

CZ053 - Pardubický kraj

CZ06 - Jihovýchod

CZ063 - Kraj Vysočina

CZ064 - Jihomoravský kraj

CZ07 - Střední Morava

CZ071 - Olomoucký kraj

CZ072 - Zlínský kraj

CZ08 - Moravskoslezsko

CZ080 - Moravskoslezský kraj

CZZ - Extra-Regio NUTS 1

CZZZ - Extra-Regio NUTS 2

CZZZZ - Extra-Regio NUTS 3

DE - Deutschland

DE1 - Baden-Württemberg

DE11 - Stuttgart

DE111 - Stuttgart, Stadtkreis

DE112 - Böblingen

DE113 - Esslingen

DE114 - Göppingen

DE115 - Ludwigsburg

DE116 - Rems-Murr-Kreis

DE117 - Heilbronn, Stadtkreis

DE118 - Heilbronn, Landkreis

DE119 - Hohenlohekreis

DE11A - Schwäbisch Hall

DE11B - Main-Tauber-Kreis

DE11C - Heidenheim

DE11D - Ostalbkreis

DE12 - Karlsruhe

DE121 - Baden-Baden, Stadtkreis

DE122 - Karlsruhe, Stadtkreis

DE123 - Karlsruhe, Landkreis

DE124 - Rastatt

DE125 - Heidelberg, Stadtkreis

DE126 - Mannheim, Stadtkreis

DE127 - Neckar-Odenwald-Kreis

DE128 - Rhein-Neckar-Kreis

DE129 - Pforzheim, Stadtkreis

DE12A - Calw

DE12B - Enzkreis

DE12C - Freudenstadt

DE13 - Freiburg

DE131 - Freiburg im Breisgau, Stadtkreis

DE132 - Breisgau-Hochschwarzwald

DE133 - Emmendingen

DE134 - Ortenaukreis

DE135 - Rottweil

DE136 - Schwarzwald-Baar-Kreis

DE137 - Tuttlingen

DE138 - Konstanz

DE139 - Lörrach

DE13A - Waldshut

DE14 - Tübingen

DE141 - Reutlingen

DE142 - Tübingen, Landkreis

DE143 - Zollernalbkreis

DE144 - Ulm, Stadtkreis

DE145 - Alb-Donau-Kreis

DE146 - Biberach

DE147 - Bodenseekreis

DE148 - Ravensburg

DE149 - Sigmaringen

DE2 - Bayern

DE21 - Oberbayern

DE211 - Ingolstadt, Kreisfreie Stadt

DE212 - München, Kreisfreie Stadt

DE213 - Rosenheim, Kreisfreie Stadt

DE214 - Altötting

DE215 - Berchtesgadener Land

DE216 - Bad Tölz-Wolfratshausen

DE217 - Dachau

DE218 - Ebersberg

DE219 - Eichstätt

DE21A - Erding

DE21B - Freising

DE21C - Fürstenfeldbruck

ES416 - Segovia

ES417 - Soria

ES418 - Valladolid

ES419 - Zamora

ES42 - Castilla-La Mancha

ES421 - Albacete

ES422 - Ciudad Real

ES423 - Cuenca

ES424 - Guadalajara

ES425 - Toledo

ES43 - Extremadura

ES431 - Badajoz

ES432 - Cáceres

ES5 - Este

ES51 - Cataluña

ES511 - Barcelona

ES512 - Girona

ES513 - Lleida

ES514 - Tarragona

ES52 - Comunitat Valenciana

ES521 - Alicante/Alacant

ES522 - Castellón/Castelló

ES523 - Valencia/València

ES53 - Illes Balears

ES531 - Eivissa y Formentera

ES532 - Mallorca

ES533 - Menorca

ES6 - Sur

ES61 - Andalucía

ES611 - Almería

ES612 - Cádiz

ES613 - Córdoba

ES614 - Granada

ES615 - Huelva

ES616 - Jaén

ES617 - Málaga

ES618 - Sevilla

ES62 - Región de Murcia

ES620 - Murcia

ES63 - Ciudad de Ceuta

ES630 - Ceuta

ES64 - Ciudad de Melilla

ES640 - Melilla

ES7 - Canarias

ES70 - Canarias

ES703 - El Hierro

ES704 - Fuerteventura

ES705 - Gran Canaria

ES706 - La Gomera

ES707 - La Palma

ES708 - Lanzarote

ES709 - Tenerife

ESZ - Extra-Regio NUTS 1

ESZZ - Extra-Regio NUTS 2

ESZZZ - Extra-Regio NUTS 3

FI - Suomi/Finland

FI1 - Manner-Suomi

FI19 - Länsi-Suomi

FI193 - Keski-Suomi

FI194 - Etelä-Pohjanmaa

FI195 - Pohjanmaa

FI196 - Satakunta

FI197 - Pirkanmaa

FI1B - Helsinki-Uusimaa

FI1B1 - Helsinki-Uusimaa

FI1C - Etelä-Suomi

FI1C1 - Varsinais-Suomi

FI1C2 - Kanta-Häme

FI1C3 - Päijät-Häme

FI1C4 - Kymenlaakso

FI1C5 - Etelä-Karjala

FI1D - Pohjois- ja Itä-Suomi

FI1D1 - Etelä-Savo

FI1D2 - Pohjois-Savo

FI1D3 - Pohjois-Karjala

FI1D5 - Keski-Pohjanmaa

FI1D7 - Lappi

FI1D8 - Kainuu

FI1D9 - Pohjois-Pohjanmaa

FI2 - Åland

FI20 - Åland

FI200 - Åland

FIZ - Extra-Regio NUTS 1

| FIZZ - Extra-Regio NUTS 2

FIZZZ - Extra-Regio NUTS 3

FR - France

FR1 - Ile-de-France

FR10 - Ile-de-France

DE26A - Main-Spessart

DE26B - Schweinfurt, Landkreis

DE26C - Würzburg, Landkreis

DE27 - Schwaben

DE271 - Augsburg, Kreisfreie Stadt

DE272 - Kaufbeuren, Kreisfreie Stadt

DE273 - Kempten (Allgäu), Kreisfreie Stadt

DE274 - Memmingen, Kreisfreie Stadt

DE275 - Aichach-Friedberg

DE276 - Augsburg, Landkreis

DE277 - Dillingen a.d. Donau

DE278 - Günzburg

DE279 - Neu-Ulm

DE27A - Lindau (Bodensee)

DE27B - Ostallgäu

DE27C - Unterallgäu

DE27D - Donau-Ries

DE27E - Oberallgäu

DE3 - Berlin

DE30 - Berlin

DE300 - Berlin

DE4 - Brandenburg

DE40 - Brandenburg

DE401 - Brandenburg an der Havel, Kreisfreie

Stadt

DE402 - Cottbus, Kreisfreie Stadt

DE403 - Frankfurt (Oder), Kreisfreie Stadt

DE404 - Potsdam, Kreisfreie Stadt

DE405 - Barnim

DE406 - Dahme-Spreewald

DE407 - Elbe-Elster

DE408 - Havelland

DE409 - Märkisch-Oderland

DE40A - Oberhavel

DE40B - Oberspreewald-Lausitz

DE40C - Oder-Spree

DE40D - Ostprignitz-Ruppin

DE40E - Potsdam-Mittelmark

DE40F - Prignitz

DE40G - Spree-Neiße

DE40H - Teltow-Fläming

DE40I - Uckermark

DE5 - Bremen

DE50 - Bremen

DE501 - Bremen, Kreisfreie Stadt

DE502 - Bremerhaven, Kreisfreie Stadt

DE6 - Hamburg

DE60 - Hamburg

DE600 - Hamburg

DE7 - Hessen

DE71 - Darmstadt

DE711 - Darmstadt, Kreisfreie Stadt

DE712 - Frankfurt am Main, Kreisfreie Stadt

DE713 - Offenbach am Main, Kreisfreie Stadt

DE714 - Wiesbaden, Kreisfreie Stadt

DE715 - Bergstraße

DE716 - Darmstadt-Dieburg

DE717 - Groß-Gerau

DE718 - Hochtaunuskreis

DE719 - Main-Kinzig-Kreis

DE71A - Main-Taunus-Kreis

DE71B - Odenwaldkreis

DE71C - Offenbach, Landkreis

DE71D - Rheingau-Taunus-Kreis

DE71E - Wetteraukreis

DE72 - Gießen

DE721 - Gießen, Landkreis

DE722 - Lahn-Dill-Kreis

DE723 - Limburg-Weilburg

DE724 - Marburg-Biedenkopf

DE725 - Vogelsbergkreis

DE73 - Kassel

DE731 - Kassel, Kreisfreie Stadt

DE732 - Fulda

DE733 - Hersfeld-Rotenburg

DE734 - Kassel, Landkreis

DE735 - Schwalm-Eder-Kreis

DE736 - Waldeck-Frankenberg

DE737 - Werra-Meißner-Kreis

DE8 - Mecklenburg-Vorpommern

DE80 - Mecklenburg-Vorpommern

DE803 - Rostock, Kreisfreie Stadt

DE003 - ROSIOCK, KIEISITEIE Staut

DE804 - Schwerin, Kreisfreie Stadt

DE80J - Mecklenburgische Seenplatte

DE80K - Landkreis Rostock

DE80L - Vorpommern-Rügen

DE80M - Nordwestmecklenburg

DE80N - Vorpommern-Greifswald

DE80O - Ludwigslust-Parchim

DE9 - Niedersachsen

DE91 - Braunschweig

DE911 - Braunschweig, Kreisfreie Stadt

DE912 - Salzgitter, Kreisfreie Stadt

DE913 - Wolfsburg, Kreisfreie Stadt

DE91A - Peine

DE91B - Wolfenbüttel

DE91C - Göttingen

DE92 - Hannover

DE922 - Diepholz

DE923 - Hameln-Pyrmont

DE925 - Hildesheim

DE926 - Holzminden

DE927 - Nienburg (Weser)

DE928 - Schaumburg

DE929 - Region Hannover

DE93 - Lüneburg

DE931 - Celle

DE932 - Cuxhaven

DE933 - Harburg

DE934 - Lüchow-Dannenberg

DE935 - Lüneburg, Landkreis

DE936 - Osterholz

DE918 - Northeim

DE937 - Rotenburg (Wümme)

DE938 - Heidekreis

DE939 - Stade

DE93A - Uelzen

DE93B - Verden

DE94 - Weser-Ems

DE941 - Delmenhorst, Kreisfreie Stadt

DE942 - Emden, Kreisfreie Stadt

DE943 - Oldenburg (Oldenburg), Kreisfreie Stadt

DE944 - Osnabrück, Kreisfreie Stadt

DE945 - Wilhelmshaven, Kreisfreie Stadt

DE946 - Ammerland

DE947 - Aurich

DE948 - Cloppenburg

DE949 - Emsland

DE94A - Friesland (DE)

DE94B - Grafschaft Bentheim

DE94C - Leer

DE94D - Oldenburg, Landkreis

DE94E - Osnabrück, Landkreis

DE94F - Vechta

DE94G - Wesermarsch

DE94H - Wittmund

DEA - Nordrhein-Westfalen

DEA1 - Düsseldorf

DEA11 - Düsseldorf, Kreisfreie Stadt

DEA12 - Duisburg, Kreisfreie Stadt

DEA13 - Essen, Kreisfreie Stadt

DEA14 - Krefeld, Kreisfreie Stadt

DEA15 - Mönchengladbach, Kreisfreie Stadt

DEA16 - Mülheim an der Ruhr, Kreisfreie Stadt

DEA17 - Oberhausen, Kreisfreie Stadt

DEA18 - Remscheid, Kreisfreie Stadt

DEA19 - Solingen, Kreisfreie Stadt

DEA1A - Wuppertal, Kreisfreie Stadt

DEA1B - Kleve

DEA1C - Mettmann

DEA1D - Rhein-Kreis Neuss

DEA1E - Viersen

DEA1F - Wesel

DEA2 - Köln

DEA22 - Bonn, Kreisfreie Stadt

DEA23 - Köln, Kreisfreie Stadt

DEA24 - Leverkusen, Kreisfreie Stadt

DEA26 - Düren

DEA27 - Rhein-Erft-Kreis

DEA28 - Euskirchen

DEA29 - Heinsberg

DEA2A - Oberbergischer Kreis

DEA2B - Rheinisch-Bergischer Kreis

DEA2C - Rhein-Sieg-Kreis

DEA2D - Städteregion Aachen

DEA3 - Münster

DEA31 - Bottrop, Kreisfreie Stadt

DEA32 - Gelsenkirchen, Kreisfreie Stadt

DEA33 - Münster, Kreisfreie Stadt

DEA34 - Borken

DEA35 - Coesfeld

DEA36 - Recklinghausen

DEA37 - Steinfurt

DEA38 - Warendorf

DEA4 - Detmold

DEA41 - Bielefeld, Kreisfreie Stadt

DEA42 - Gütersloh

DEA43 - Herford

DEA44 - Höxter

DEA45 - Lippe

DEA46 - Minden-Lübbecke

DEA47 - Paderborn

DEA5 - Arnsberg

DEA51 - Bochum, Kreisfreie Stadt

DEA52 - Dortmund, Kreisfreie Stadt

DEA53 - Hagen, Kreisfreie Stadt

DEA54 - Hamm, Kreisfreie Stadt

DEA55 - Herne, Kreisfreie Stadt

DEA56 - Ennepe-Ruhr-Kreis

DEA57 - Hochsauerlandkreis

DEA58 - Märkischer Kreis

DEA59 - Olpe

DEA5A - Siegen-Wittgenstein

DEA5B - Soest

DEA5C - Unna

DEB - Rheinland-Pfalz

DEB1 - Koblenz

DEB11 - Koblenz, Kreisfreie Stadt

DEB12 - Ahrweiler

DEB13 - Altenkirchen (Westerwald)

DEB14 - Bad Kreuznach

DEB15 - Birkenfeld

DEB17 - Mayen-Koblenz

DEB18 - Neuwied

DEB1A - Rhein-Lahn-Kreis

DEB1B - Westerwaldkreis

DEB1C - Cochem-Zell

DEB1D - Rhein-Hunsrück-Kreis

DEB2 - Trier

DEB21 - Trier, Kreisfreie Stadt

DEB22 - Bernkastel-Wittlich

DEB23 - Eifelkreis Bitburg-Prüm

DEB24 - Vulkaneifel

DEB25 - Trier-Saarburg

DEB3 - Rheinhessen-Pfalz

DEB31 - Frankenthal (Pfalz), Kreisfreie Stadt

DEB32 - Kaiserslautern, Kreisfreie Stadt

DEB33 - Landau in der Pfalz, Kreisfreie Stadt

DEB34 - Ludwigshafen am Rhein, Kreisfreie Stadt

DEB35 - Mainz, Kreisfreie Stadt

DEB36 - Neustadt an der Weinstraße, Kreisfreie

Stadt

DEB37 - Pirmasens, Kreisfreie Stadt

DEB38 - Speyer, Kreisfreie Stadt

DEB39 - Worms, Kreisfreie Stadt

DEB3A - Zweibrücken, Kreisfreie Stadt

DEB3B - Alzey-Worms

DEB3C - Bad Dürkheim

DEB3D - Donnersbergkreis

DEB3E - Germersheim

DEB3F - Kaiserslautern, Landkreis

DEB3G - Kusel

DEB3H - Südliche Weinstraße

DEB3I - Rhein-Pfalz-Kreis

DEB3J - Mainz-Bingen

DEB3K - Südwestpfalz

DEC - Saarland

DEC0 - Saarland

DEC01 - Regionalverband Saarbrücken

DEC02 - Merzig-Wadern

DEC03 - Neunkirchen

DEC04 - Saarlouis

DEC05 - Saarpfalz-Kreis

DEC06 - St. Wendel

DED - Sachsen

DED2 - Dresden

DED21 - Dresden, Kreisfreie Stadt

DED2C - Bautzen

DED2D - Görlitz

DED2E - Meißen

DED2F - Sächsische Schweiz-Osterzgebirge

DED4 - Chemnitz

DED41 - Chemnitz, Kreisfreie Stadt

DED42 - Erzgebirgskreis

DED43 - Mittelsachsen

DED44 - Vogtlandkreis

DED45 - Zwickau

DED5 - Leipzig

DED51 - Leipzig, Kreisfreie Stadt

DED52 - Leipzig

DED53 - Nordsachsen

DEE - Sachsen-Anhalt

DEE0 - Sachsen-Anhalt

DEE01 - Dessau-Roßlau, Kreisfreie Stadt

DEE02 - Halle (Saale), Kreisfreie Stadt

DEE03 - Magdeburg, Kreisfreie Stadt

DEE04 - Altmarkkreis Salzwedel

DEE05 - Anhalt-Bitterfeld

DEE06 - Jerichower Land

DEE07 - Börde

DEE08 - Burgenlandkreis

DEE09 - Harz

DEE0A - Mansfeld-Südharz

DEE0B - Saalekreis

DEE0C - Salzlandkreis

DEE0D - Stendal

DEE0E - Wittenberg

DEF - Schleswig-Holstein

DEF0 - Schleswig-Holstein

DEF01 - Flensburg, Kreisfreie Stadt

DEF02 - Kiel, Kreisfreie Stadt

DEF03 - Lübeck, Kreisfreie Stadt

DEF04 - Neumünster, Kreisfreie Stadt

DEF05 - Dithmarschen

DEF06 - Herzogtum Lauenburg

DEF07 - Nordfriesland

DEF08 - Ostholstein

DEF09 - Pinneberg

DEF0A - Plön

DEF0B - Rendsburg-Eckernförde

DEFOC - Schleswig-Flensburg

DEF0D - Segeberg

DEF0E - Steinburg

DEF0F - Stormarn

DEG - Thüringen

DEG0 - Thüringen

DEG01 - Erfurt, Kreisfreie Stadt

DEG02 - Gera, Kreisfreie Stadt

DEG03 - Jena, Kreisfreie Stadt

DEG04 - Suhl, Kreisfreie Stadt

DEG05 - Weimar, Kreisfreie Stadt

DEG06 - Eichsfeld

DEG07 - Nordhausen

DEG09 - Unstrut-Hainich-Kreis

DEG0A - Kyffhäuserkreis

DEG0B - Schmalkalden-Meiningen

DEGOC - Gotha

DEG0D - Sömmerda

DEG0E - Hildburghausen

DEG0F - Ilm-Kreis

DEG0G - Weimarer Land

DEG0H - Sonneberg

DEG0I - Saalfeld-Rudolstadt

DEG0J - Saale-Holzland-Kreis

DEG0K - Saale-Orla-Kreis

DEG0L - Greiz

DEG0M - Altenburger Land

DEGON - Eisenach, Kreisfreie Stadt

DEGOP - Wartburgkreis

DEZ - Extra-Regio NUTS 1

DEZZ - Extra-Regio NUTS 2

DEZZZ - Extra-Regio NUTS 3

DK - Danmark

DK0 - Danmark

DK01 - Hovedstaden

DK011 - Byen København

DK012 - Københavns omegn

DK013 - Nordsjælland

DK014 - Bornholm

DK02 - Sjælland

DK021 - Østsjælland

DK022 - Vest- og Sydsjælland

DK03 - Syddanmark

DK031 - Fyn

DK032 - Sydjylland

DK04 - Midtjylland

DK041 - Vestiylland

DK042 - Østjylland

DK05 - Nordjylland

DK050 - Nordjylland

DKZ - Extra-Regio NUTS 1

DKZZ - Extra-Regio NUTS 2 DKZZZ - Extra-Regio NUTS 3 EE - Eesti EE0 - Eesti EE00 - Eesti EE001 - Põhja-Eesti EE004 - Lääne-Eesti EE008 - Lõuna-Eesti EE009 - Kesk-Eesti EE00A - Kirde-Eesti EEZ - Extra-Regio NUTS 1 EEZZ - Extra-Regio NUTS 2 EEZZZ - Extra-Regio NUTS 3 ΕL - Ελλάδα EL3 - Αττική EL30 - Αττική ΕL301 - Βόρειος Τομέας Αθηνών ΕL302 - Δυτικός Τομέας Αθηνών ΕL303 - Κεντρικός Τομέας Αθηνών ΕL304 - Νότιος Τομέας Αθηνών EL305 - Ανατολική Αττική ΕL306 - Δυτική Αττική ΕL307 - Πειραιάς, Νήσοι ΕL4 - Νησιά Αιγαίου, Κρήτη EL41 - Βόρειο Αιγαίο ΕL411 - Λέσβος, Λήμνος ΕL412 - Ικαρία, Σάμος EL413 - Χίος EL42 - Νότιο Αιγαίο ΕL421 - Κάλυμνος, Κάρπαθος - Ηρωική Νήσος Κάσος, Κως, Ρόδος ΕL422 - Άνδρος, Θήρα, Κέα, Μήλος, Μύκονος, Νάξος, Πάρος, Σύρος, Τήνος ΕL43 - Κρήτη EL431 - Ηράκλειο ΕL432 - Αασίθι ΕL433 - Ρέθυμνο ΕL434 - Χανιά EL5 - Βόρεια Ελλάδα EL51 - Ανατολική Μακεδονία, Θράκη EL511 - Έβρος ΕL512 - Ξάνθη EL513 - Ροδόπη EL514 - Δράμα ΕL515 - Θάσος, Καβάλα EL52 - Κεντρική Μακεδονία EL521 - Ημαθία EL522 - Θεσσαλονίκη EL523 - Κιλκίς EL524 - Πέλλα EL525 - Πιερία EL526 - Σέρρες EL527 - Χαλκιδική

ΕL53 - Δυτική Μακεδονία

ΕL531 - Γρεβενά, Κοζάνη

EL532 - Καστοριά

EL533 - Φλώρινα

EL54 - Ήπειρος

EL541 - Άρτα, Πρέβεζα

EL542 - Θεσπρωτία

EL543 - Ιωάννινα

ΕL6 - Κεντρική Ελλάδα

EL61 - Θεσσαλία

ΕL611 - Καρδίτσα, Τρίκαλα

ΕL612 - Αάρισα

EL613 - Μαγνησία, Σποράδες

ΕL62 - Ιόνια Νησιά

ΕL621 - Ζάκυνθος

EL622 - Κέρκυρα

ΕL623 - Ιθάκη, Κεφαλληνία

EL624 - Λευκάδα

ΕL63 - Δυτική Ελλάδα

ΕL631 - Αιτωλοακαρνανία

EL632 - Αχαΐα

ΕL633 - Ηλεία

ΕL64 - Στερεά Ελλάδα

ΕL641 - Βοιωτία

ΕL642 - Εύβοια

ΕL643 - Ευρυτανία

ΕL644 - Φθιώτιδα

ΕL645 - Φωκίδα

EL65 - Πελοπόννησος

ΕL651 - Αργολίδα, Αρκαδία

ΕL652 - Κορινθία

ΕL653 - Λακωνία, Μεσσηνία

ELZ - Extra-Regio NUTS 1

ELZZ - Extra-Regio NUTS 2

ELZZZ - Extra-Regio NUTS 3

ES - España

ES1 - Noroeste

ES11 - Galicia

ES111 - A Coruña

ES112 - Lugo

ES113 - Ourense

ES114 - Pontevedra

ES12 - Principado de Asturias

ES120 - Asturias

ES13 - Cantabria

ES130 - Cantabria

ES2 - Noreste

ES21 - País Vasco

|ES211 - Araba/Alava

ES212 - Gipuzkoa

ES213 - Bizkaia

ES22 - Comunidad Foral de Navarra

ES220 - Navarra

ES23 - La Rioja

ES230 - La Rioja

ES24 - Aragón ES241 - Huesca

ES242 - Teruel

ES242 - Teruel ES243 - Zaragoza

ES3 - Comunidad de Madrid

ES30 - Comunidad de Madrid

ES300 - Madrid

ES4 - Centro (ES)

ES41 - Castilla y León

ES411 - Ávila

ES412 - Burgos

ES413 - León

ES414 - Palencia

ES415 - Salamanca

FRY40 - La Réunion

FRY5 - Mayotte

FRY50 - Mayotte

FRZ - Extra-Regio NUTS 1

FRZZ - Extra-Regio NUTS 2

FRZZZ - Extra-Regio NUTS 3

HR - Hrvatska

HR0 - Hrvatska

HR02 - Panonska Hrvatska

HR021 - Bjelovarsko-bilogorska županija

HR022 - Virovitičko-podravska županija

HR023 - Požeško-slavonska županija

HR024 - Brodsko-posavska županija

HR025 - Osječko-baranjska županija

HR026 - Vukovarsko-srijemska županija

HR027 - Karlovačka županija

HR028 - Sisačko-moslavačka županija

HR03 - Jadranska Hrvatska

HR031 - Primorsko-goranska županija

HR032 - Ličko-senjska županija

HR033 - Zadarska županija

HR034 - Šibensko-kninska županija

HR035 - Splitsko-dalmatinska županija

HR036 - Istarska županija

HR037 - Dubrovačko-neretvanska županija

HR05 - Grad Zagreb

HR050 - Grad Zagreb

HR06 - Sjeverna Hrvatska

HR061 - Međimurska županija

HR062 - Varaždinska županija

HR063 - Koprivničko-križevačka županija

HR064 - Krapinsko-zagorska županija

HR065 - Zagrebačka županija

HRZ - Extra-Regio NUTS 1

HRZZ - Extra-Regio NUTS 2

HRZZZ - Extra-Regio NUTS 3

HU - Magyarország

HU1 - Közép-Magyarország

HU11 - Budapest

HU110 - Budapest

HU12 - Pest

HU120 - Pest

HU2 - Dunántúl

HU21 - Közép-Dunántúl

HU211 - Fejér

HU212 - Komárom-Esztergom

HU213 - Veszprém

HU22 - Nyugat-Dunántúl

HU221 - Győr-Moson-Sopron

HU222 - Vas

HU223 - Zala

HU23 - Dél-Dunántúl

HU231 - Baranya

HU232 - Somogy

HU233 - Tolna

HU3 - Alföld és Észak

HU31 - Észak-Magyarország

HU311 - Borsod-Abaúj-Zemplén

HU312 - Heves

HU313 - Nógrád

HU32 - Észak-Alföld

HU321 - Hajdú-Bihar

HU322 - Jász-Nagykun-Szolnok

HU323 - Szabolcs-Szatmár-Bereg

HU33 - Dél-Alföld

HU331 - Bács-Kiskun

HU332 - Békés

HU333 - Csongrád

HUZ - Extra-Regio NUTS 1

HUZZ - Extra-Regio NUTS 2

HUZZZ - Extra-Regio NUTS 3

IE - Éire/Ireland

IE0 - Ireland

IE04 - Northern and Western

IE041 - Border

IE042 - West

IE05 - Southern

IE051 - Mid-West

IE052 - South-East

IE053 - South-West

IE06 - Eastern and Midland

IE061 - Dublin

IE062 - Mid-East

IE063 - Midland

IEZ - Extra-Regio NUTS 1

IEZZ - Extra-Regio NUTS 2

IEZZZ - Extra-Regio NUTS 3

IT - Italia

ITC - Nord-Ovest

ITC1 - Piemonte

ITC11 - Torino

ITC12 - Vercelli

ITC13 - Biella

ITC14 - Verbano-Cusio-Ossola

ITC15 - Novara

ITC16 - Cuneo

ITC17 - Asti

ITC18 - Alessandria

ITC2 - Valle d'Aosta/Vallée d'Aoste

ITC20 - Valle d'Aosta/Vallée d'Aoste

ITC3 - Liguria

ITC31 - Imperia

ITC32 - Savona

ITC33 - Genova

ITC34 - La Spezia

ITC4 - Lombardia

TTC4 - Lonioardi

ITC41 - Varese

ITC42 - Como

ITC43 - Lecco

ITC44 - Sondrio

ITC46 - Bergamo

ITC47 - Brescia

ITC48 - Pavia

ITC49 - Lodi

ITC4A - Cremona

ITC4B - Mantova

ITC4C - Milano

ITC4D - Monza e della Brianza

ITF - Sud

ITF1 - Abruzzo

ITF11 - L'Aquila

ITF12 - Teramo

ITF13 - Pescara

ITF14 - Chieti

ITF2 - Molise

ITF21 - Isernia

ITF22 - Campobasso

ITF3 - Campania

ITF31 - Caserta

ITF32 - Benevento

ITF33 - Napoli

ITF34 - Avellino

ITF35 - Salerno

ITF4 - Puglia

ITF43 - Taranto

ITF44 - Brindisi

ITF45 - Lecce

ITF46 - Foggia

ITF47 - Bari

ITF48 - Barletta-Andria-Trani

ITF5 - Basilicata

ITF51 - Potenza

ITF52 - Matera

ITF6 - Calabria

ITF61 - Cosenza

ITF62 - Crotone ITF63 - Catanzaro

ITF64 - Vibo Valentia

ITF65 - Reggio di Calabria ITG - Isole ITG1 - Sicilia ITG11 - Trapani ITG12 - Palermo ITG13 - Messina ITG14 - Agrigento ITG15 - Caltanissetta ITG16 - Enna ITG17 - Catania ITG18 - Ragusa ITG19 - Siracusa ITG2 - Sardegna ITG2D - Sassari ITG2E - Nuoro ITG2F - Cagliari ITG2G - Oristano ITG2H - Sud Sardegna ITH - Nord-Est ITH1 - Provincia Autonoma di Bolzano/Bozen ITH10 - Bolzano-Bozen ITH2 - Provincia Autonoma di Trento ITH20 - Trento ITH3 - Veneto ITH31 - Verona ITH32 - Vicenza ITH33 - Belluno ITH34 - Treviso ITH35 - Venezia ITH36 - Padova ITH37 - Rovigo ITH4 - Friuli-Venezia Giulia ITH41 - Pordenone ITH42 - Udine ITH43 - Gorizia ITH44 - Trieste ITH5 - Emilia-Romagna ITH51 - Piacenza ITH52 - Parma ITH53 - Reggio nell'Emilia ITH54 - Modena ITH55 - Bologna ITH56 - Ferrara ITH57 - Ravenna ITH58 - Forlì-Cesena ITH59 - Rimini ITI - Centro (IT) ITI1 - Toscana ITI11 - Massa-Carrara

ITI12 - Lucca ITI13 - Pistoia ITI14 - Firenze ITI15 - Prato ITI17 - Pisa

ITI18 - Arezzo

ITI19 - Siena

ITI1A - Grosseto

ITI2 - Umbria

ITI21 - Perugia

ITI22 - Terni

ITI3 - Marche

ITI31 - Pesaro e Urbino

ITI32 - Ancona

ITI33 - Macerata

ITI34 - Ascoli Piceno

ITI35 - Fermo

ITI4 - Lazio

ITI41 - Viterbo

ITI42 - Rieti

ITI43 - Roma

ITI44 - Latina

ITI45 - Frosinone

ITZ - Extra-Regio NUTS 1

ITZZ - Extra-Regio NUTS 2

ITZZZ - Extra-Regio NUTS 3

LT - Lietuva

LT0 - Lietuva

LT01 - Sostinės regionas

LT011 - Vilniaus apskritis

LT02 - Vidurio ir vakarų Lietuvos regionas

LT021 - Alytaus apskritis

LT022 - Kauno apskritis

LT023 - Klaipėdos apskritis

LT024 - Marijampolės apskritis

LT025 - Panevėžio apskritis

LT026 - Šiaulių apskritis

LT027 - Tauragės apskritis

LT028 - Telšių apskritis

LT029 - Utenos apskritis

LTZ - Extra-Regio NUTS 1

LTZZ - Extra-Regio NUTS 2

LTZZZ - Extra-Regio NUTS 3

LU - Luxembourg

LU0 - Luxembourg

LU00 - Luxembourg

LU000 - Luxembourg

LUZ - Extra-Regio NUTS 1

LUZZ - Extra-Regio NUTS 2

LUZZZ - Extra-Regio NUTS 3

LV - Latvija

LV0 - Latvija

LV00 - Latvija

LV003 - Kurzeme

LV005 - Latgale

LV006 - Rīga

LV007 - Pierīga

LV008 - Vidzeme

LV009 - Zemgale

LVZ - Extra-Regio NUTS 1

LVZZ - Extra-Regio NUTS 2

LVZZZ - Extra-Regio NUTS 3

MT - Malta

MT0 - Malta

MT00 - Malta

MT001 - Malta

MT002 - Gozo and Comino/Ghawdex u Kemmuna

MTZ - Extra-Regio NUTS 1

MTZZ - Extra-Regio NUTS 2

MTZZZ - Extra-Regio NUTS 3

NL - Nederland

NL1 - Noord-Nederland

NL11 - Groningen

NL111 - Oost-Groningen

NL112 - Delfzijl en omgeving

NL113 - Overig Groningen

NL12 - Friesland (NL)

NL124 - Noord-Friesland

NL125 - Zuidwest-Friesland

NL126 - Zuidoost-Friesland

NL13 - Drenthe

NL131 - Noord-Drenthe

NL132 - Zuidoost-Drenthe

NL133 - Zuidwest-Drenthe

NL2 - Oost-Nederland

NL21 - Overijssel

NL211 - Noord-Overijssel

NL212 - Zuidwest-Overijssel

NL213 - Twente

NL22 - Gelderland

NL221 - Veluwe

NL224 - Zuidwest-Gelderland

NL225 - Achterhoek

NL226 - Arnhem/Nijmegen

NL23 - Flevoland

NL230 - Flevoland

NL3 - West-Nederland

NL31 - Utrecht

NL310 - Utrecht

NL32 - Noord-Holland

NL321 - Kop van Noord-Holland

NL323 - IJmond

NL324 - Agglomeratie Haarlem

NL325 - Zaanstreek

NL327 - Het Gooi en Vechtstreek

NL328 - Alkmaar en omgeving

NL329 - Groot-Amsterdam

NL33 - Zuid-Holland

NL332 - Agglomeratie 's-Gravenhage

NL333 - Delft en Westland

NL337 - Agglomeratie Leiden en Bollenstreek

NL33A - Zuidoost-Zuid-Holland

NL33B - Oost-Zuid-Holland

NL33C - Groot-Rijnmond

NL34 - Zeeland

NL341 - Zeeuwsch-Vlaanderen

NL342 - Overig Zeeland

NL4 - Zuid-Nederland

NL41 - Noord-Brabant

NL411 - West-Noord-Brabant

NL412 - Midden-Noord-Brabant

NL413 - Noordoost-Noord-Brabant

NL414 - Zuidoost-Noord-Brabant

NL42 - Limburg (NL)

NL421 - Noord-Limburg

NL422 - Midden-Limburg

NL423 - Zuid-Limburg

NLZ - Extra-Regio NUTS 1

NLZZ - Extra-Regio NUTS 2

NLZZZ - Extra-Regio NUTS 3

NO - Norge

NO0 - Norge

NO02 - Innlandet

NO020 - Innlandet

NO06 - Trøndelag

NO060 - Trøndelag

NO07 - Nord-Norge

NO071 - Nordland

NO074 - Troms og Finnmark

NO08 - Oslo og Viken

NO081 - Oslo

NO082 - Viken

NO09 - Agder og Sør-Østlandet

NO091 - Vestfold og Telemark

NO092 - Agder

NO0A - Vestlandet

NO0A1 - Rogaland

NO0A2 - Vestland

NO0A3 - Møre og Romsdal

NO0B - Svalbard og Jan Mayen

NO0B1 - Jan Mayen

NO0B2 - Svalbard

NOZ - Extra-Regio NUTS 1

NOZZ - Extra-Regio NUTS 2

NOZZZ - Extra-Regio NUTS 3

PL - Polska

PL2 - Makroregion południowy

PL21 - Małopolskie

PL213 - Miasto Kraków

PL214 - Krakowski

PL217 - Tarnowski

PL218 - Nowosadecki

PL219 - Nowotarski

PL21A - Oświęcimski

PL22 - Śląskie

PL224 - Częstochowski

PL225 - Bielski

PL227 - Rybnicki

PL228 - Bytomski

PL229 - Gliwicki

PL22A - Katowicki

PL22B - Sosnowiecki

PL22C - Tyski

PL4 - Makroregion północno-zachodni

PL41 - Wielkopolskie

PL411 - Pilski

PL414 - Koniński

PL415 - Miasto Poznań

PL416 - Kaliski

PL417 - Leszczyński

PL418 - Poznański

PL42 - Zachodniopomorskie

PL424 - Miasto Szczecin

PL426 - Koszaliński

PL427 - Szczecinecko-pyrzycki

PL428 - Szczeciński

PL43 - Lubuskie

PL431 - Gorzowski

PL432 - Zielonogórski

PL5 - Makroregion południowo-zachodni

PL51 - Dolnoślaskie

PL514 - Miasto Wrocław

PL515 - Jeleniogórski

PL516 - Legnicko-głogowski

PL517 - Wałbrzyski

PL518 - Wrocławski

PL52 - Opolskie

PL523 - Nyski

PL524 - Opolski

PL6 - Makroregion północny

PL61 - Kujawsko-pomorskie

PL613 - Bydgosko-toruński

PL616 - Grudziadzki

PL617 - Inowrocławski

PL618 - Świecki

PL619 - Włocławski

PL62 - Warmińsko-mazurskie

PL621 - Elbląski

PL622 - Olsztyński

PL623 - Ełcki

PL63 - Pomorskie

PL633 - Trójmiejski

PL634 - Gdański

PL636 - Słupski

PL637 - Chojnicki

PL638 - Starogardzki

PL7 - Makroregion centralny

PL71 - Lódzkie

PL711 - Miasto Lódź

PL712 - Lódzki

PL713 - Piotrkowski

PL714 - Sieradzki PL715 - Skierniewicki

PL72 - Świętokrzyskie

PL721 - Kielecki

PL722 - Sandomiersko-jędrzejowski

PL8 - Makroregion wschodni

PL81 - Lubelskie

PL811 - Bialski

PL812 - Chełmsko-zamojski

PL814 - Lubelski

PL815 - Puławski

PL82 - Podkarpackie

PL821 - Krośnieński

PL822 - Przemyski

PL823 - Rzeszowski

PL824 - Tarnobrzeski

PL84 - Podlaskie

PL841 - Białostocki

PL842 - Lomżyński

PL843 - Suwalski

PL9 - Makroregion województwo mazowieckie

PL91 - Warszawski stołeczny

PL911 - Miasto Warszawa

PL912 - Warszawski wschodni

PL913 - Warszawski zachodni

PL92 - Mazowiecki regionalny

PL921 - Radomski

PL922 - Ciechanowski

PL923 - Płocki

PL924 - Ostrołecki

PL925 - Siedlecki

PL926 - Żyrardowski

PLZ - Extra-Regio NUTS 1

PLZZ - Extra-Regio NUTS 2

PLZZZ - Extra-Regio NUTS 3

PT - Portugal

PT1 - Continente

PT11 - Norte

PT111 - Alto Minho

PT112 - Cávado

PT119 - Ave

PT11A - Área Metropolitana do Porto

PT11B - Alto Tâmega

PT11C - Tâmega e Sousa

PT11D - Douro

PT11E - Terras de Trás-os-Montes

PT15 - Algarve

PT150 - Algarve

PT16 - Centro (PT)

PT16B - Oeste

PT16D - Região de Aveiro

PT16E - Região de Coimbra

PT16F - Região de Leiria

PT16G - Viseu Dão Lafões

PT16H - Beira Baixa

PT16I - Médio Tejo

PT16J - Beiras e Serra da Estrela

PT17 - Área Metropolitana de Lisboa

PT170 - Área Metropolitana de Lisboa

PT18 - Alentejo

PT181 - Alentejo Litoral

PT184 - Baixo Alentejo

PT185 - Lezíria do Tejo

PT186 - Alto Alentejo

PT187 - Alentejo Central

PT2 - Região Autónoma dos Açores

PT20 - Região Autónoma dos Açores

PT200 - Região Autónoma dos Açores

PT3 - Região Autónoma da Madeira

PT30 - Região Autónoma da Madeira

PT300 - Região Autónoma da Madeira

PTZ - Extra-Regio NUTS 1

PTZZ - Extra-Regio NUTS 2

PTZZZ - Extra-Regio NUTS 3

RO - România

RO1 - Macroregiunea Unu

RO11 - Nord-Vest

RO111 - Bihor

RO112 - Bistrita-Năsăud

RO113 - Cluj

RO114 - Maramures

RO115 - Satu Mare

RO116 - Sălaj

RO12 - Centru

RO121 - Alba

RO122 - Brasov

RO123 - Covasna

RO124 - Harghita

RO125 - Mureş

RO126 - Sibiu

RO2 - Macroregiunea Doi

RO21 - Nord-Est

RO211 - Bacău

RO212 - Botoşani

RO213 - Iași

RO214 - Neamţ

RO215 - Suceava

RO216 - Vaslui

RO22 - Sud-Est

RO221 - Brăila

RO222 - Buzău

RO223 - Constanța

RO224 - Galati

RO225 - Tulcea

RO226 - Vrancea

RO3 - Macroregiunea Trei

RO31 - Sud-Muntenia

RO311 - Argeş RO312 - Călărași

RO313 - Dâmbovița

RO314 - Giurgiu

RO315 - Ialomiţa

RO316 - Prahova

RO317 - Teleorman

RO32 - București-Ilfov

RO321 - București

RO322 - Ilfov

RO4 - Macroregiunea Patru

RO41 - Sud-Vest Oltenia

RO411 - Doli

RO412 - Gorj

RO413 - Mehedinţi

**RO414 - Olt** 

RO415 - Vâlcea

RO42 - Vest

RO421 - Arad

RO422 - Caraş-Severin

RO423 - Hunedoara

RO424 - Timiş

ROZ - Extra-Regio NUTS 1

ROZZ - Extra-Regio NUTS 2

ROZZZ - Extra-Regio NUTS 3

SE - Sverige

SE1 - Östra Sverige

SE11 - Stockholm

SE110 - Stockholms län

SE12 - Östra Mellansverige

SE121 - Uppsala län

SE122 - Södermanlands län

SE123 - Östergötlands län

SE124 - Örebro län

SE125 - Västmanlands län

SE2 - Södra Sverige

SE21 - Småland med öarna

SE211 - Jönköpings län

SE212 - Kronobergs län

SE213 - Kalmar län

SE214 - Gotlands län

SE22 - Sydsverige

SE221 - Blekinge län

SE224 - Skåne län

SE23 - Västsverige

SE231 - Hallands län

SE232 - Västra Götalands län

SE3 - Norra Sverige

SE31 - Norra Mellansverige

SE311 - Värmlands län

SE312 - Dalarnas län

SE313 - Gävleborgs län

SE32 - Mellersta Norrland

SE321 - Västernorrlands län

	SE322 - Jämtlands län
	SE33 - Övre Norrland
	SE331 - Västerbottens län
	SE332 - Norrbottens län
	SEZ - Extra-Regio NUTS 1
	SEZZ - Extra-Regio NUTS 2
	SEZZZ - Extra-Regio NUTS 3
	SI - Slovenija
	SIO - Slovenija
	SI03 - Vzhodna Slovenija
	SI031 - Pomurska
	SI032 - Podravska
	SI033 - Koroška
	SI034 - Savinjska
	SI035 - Zasavska
	SI036 - Posavska
	SI037 - Jugovzhodna Slovenija
	SI038 - Primorsko-notranjska
	SI04 - Zahodna Slovenija
	SI041 - Osrednjeslovenska
	SI042 - Gorenjska
	SI043 - Goriška
	SI044 - Obalno-kraška
	SIZ - Extra-Regio NUTS 1
	SIZZ - Extra-Regio NUTS 2
	SIZZZ - Extra-Regio NUTS 3
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- 1. Joint programme strategy: main development challenges and policy responses
- 1.1. Programme area (not required for Interreg C programmes)

Reference: point (a) of Article 17(3), point (a) of Article 17(9)

Not applicable for Interact.

1.2 Joint programme strategy: Summary of main joint challenges, taking into account economic, social and territorial disparities as well as inequalities, joint investment needs and complimentary and synergies with other funding programmes and instruments, lessons-learnt from past experience and macro-regional strategies and sea-basin strategies where the programme area as a whole or partially is covered by one or more strategies.

Reference: point (b) of Article 17(3), point (b) of Article 17(9)

According to point (c) of Article 3(3) of Regulation (EU) 2021/1059 of the European Parliament and of the Council of 24 June 2021 on specific provisions for the European territorial cooperation goal (Interreg) supported by the European Regional Development Fund and external financing instruments ('Interreg Regulation'), the objective of interregional cooperation is to reinforce the effectiveness of the cohesion policy.

As such, Interact's main contribution is in the administrative capacity building for the institutions and stakeholders managing the Cohesion Policy investments in Interreg. With its interventions Interact directly contributes to the European Commission focus area on quality of governance and institutions as its impact on the effectiveness of how these programmes are managed. In this sense, Interact will contribute indirectly to all Cohesion Policy objectives and Specific Objectives, including the ones, where climate actions are in focus.

As such, Interreg programmes are the main target group of the Interact IV Programme. Other cooperation stakeholders such as macro-regional strategy actors, actors in the context of Article 22(3), point (d)(vi) of Regulation (EU) 2021/1060 of the European Parliament and of the Council of 24 June 2021 laying down common provisions on the European Regional Development Fund, the European Social Fund Plus, the Cohesion Fund, the Just Transition Fund and the European Maritime, Fisheries and Aquaculture Fund and financial rules for those and for the Asylum, Migration and Integration Fund, the Internal Security Fund and the Instrument for Financial Support for Border Management and Visa Policy (Common Provisions Regulation, 'CPR'), and other policy actors implementation cooperation will also receive Interact support. Instead of a territorial analysis approach, this section shall focus on the needs of these target groups (Interact "customers").

## **Interreg SWOT analysis**

It is first relevant to understand Interreg as policy tool, its 'Strengths' and 'Weaknesses' and to consider the 'Opportunities' and 'Threats' (SWOT) in the context of 2021-2027 period. The below analysis was conducted with the support of Interact's core stakeholders, including Member States through the Programming Task Force, Programming Committee (PC) and with Interreg programmes, as part of the Interact IV programming process. Through this analysis, Interact is able to build proposed areas of intervention to support programmes as they seek to tackle joint challenges, respond to joint investment needs and find complimentary and synergies with other funding programmes and instruments. The SWOT analysis revealed areas where target groups may need specific help and support in order for Interreg to become an even more effective tool, and to be recognised as such, within cohesion policy and beyond.

As ex-ante evaluations are no longer required, Interact sought additional insight to cross reference the SWOT analysis with other European Union (EU)-level documents. These documents included but were not limited to: the 7th Cohesion Report; Ex-post evaluations of programming period 2007-2013; Boosting growth and cohesion in EU border regions; and Strengthening Innovation in Europe's Regions — Strategies for resilient, inclusive and sustainable growth. While there are many possible additional ideas from these documents, the below is a summary which defines the approach of the Interact IV Programme.

The full SWOT analysis can be found in Strategic Orientation Paper for Interact IV, which is available on request.

## Strengths

The added value of Interreg, especially in the European integration context, is recognised in the main documents reviewed. Furthermore, when fundamental questions are asked about 'the European project', cooperation and European territorial cooperation (ETC) in particular are core parts of the answer; how cooperation brings neighbours, as well as people and EU institutions closer together. Supported by 30 years of experience, Interreg programmes are established as stable structures to manage multi-annual funding for cooperation actions within a territory. There is a reason why macro-regional strategies (MRS), sea-basin strategies (SBS) and initiatives, as well as other territorial strategies seek Interreg support, not only in terms of funding but in experience as well. At the same time, a link to such a strategy can give Interreg programmes additional strategic recognition within given policy or territory.

These territorial focuses also encourage Interreg to avoid sectoral silos and provide a place where different competences (and interests) can meet to solve common challenges in innovative ways. This is why Interreg programmes and projects are seen as innovation and learning incubators, where stakeholders from multiple layers and regions can participate in the co-creation process in order to improve public governance and service to citizens. Interreg benefits from a motivating work environment, where structures to promote EU policies to citizens exist and have widespread support, such as European Cooperation Day, and the Regio Stars Awards.

Another important strength of Interreg is the active community, the human capital. It has driven the development of these programmes during these 30 years. Interreg can be proud of the way those implementing cooperation show enormous capacity to learn from each other, to adapt their work and approaches within a constantly changing environment. The ability to find innovative solutions amid a complex structure with multiple legal frameworks, including with local interpretations of the same European level rules, is especially noteworthy.

### Weaknesses

The complexity (of interests, stakeholders, ideas, structures, rules, etc.) in Interreg has a high impact on the strategic level. The fact that the programmes bring together such diversity creates an ownership challenge in terms of strategic steering and the implementation of the programmes and the projects. On one extreme, it can lead to conflicts due to differing visions or understanding, and on the other, a laissefaire attitude where 'nobody' really feels responsible for taking on the leadership role. There are still examples where projects seem to define the programme, and not the other way around. While all programmes find their way to manage this complexity, in the long term all these 'challenges' may be too difficult to understand for EU policy stakeholders. While cooperation, and Interreg specifically, is seen as a serious policy tool, without the shared vision for cooperation, the importance of this work in contrast to other funding mechanisms means it may not get proportionate prioritisation, particularly when it comes to funding.

The number of programmes, each funding a number of projects does not make it easy to tell the story of cooperation at accumulated policy level. Each project is an individual success telling its own local story, but these do not naturally find each other in order to tell the more comprehensive story at an EU level. This EU level storytelling is vital in order to satisfy the political logic of policy accountability at EU level. The disconnect between territorial successes of Interreg and sector specific policy logic may create an

unbridgeable gap.

The lack of a clear strategic vision for cooperation at the EU level poses further challenges to Interreg, in order to develop a strategically recognised policy monitoring system (indicators) that would enable the story of cooperation to reach EU level policy makers in a right way. To date, attempts are bottom up, educated guesses as to political requirements. The fact that Interreg results are normally long-term, and that better cooperation may sometimes be a result in itself, does not always fit into the wider political and policy narrative. In effect, instead of appreciating the cooperation for what it is, other objectives are added, leading to goal congestion and a confusion of focus. The absence of a structured learning cycle from evaluation process (operational and impact) as a standard practice in all programmes does not help programmes respond to this challenge either.

The Commission publication 'Easing legal and administrative obstacles in EU border regions' (2017) raised the importance of cooperation between all key stakeholders for a given obstacle to be removed, and consequently for the desired benefit to be realised. Interreg programmes have a relatively high entry costs for new beneficiaries, due to their complex structure, and have a tendency towards gold plating resulting from the prevailing 'zero-risk' culture. As such, other funding sources may be 'an easier catch' for newcomers, and therefore the presence of typical subjects and long-term project partners generally prevail in Interreg.

With resources often focused on the real, or perceived, complexity of administration, the strategic work on establishing and enhancing real connections within the territory and in tackling the identified joint challenges may be neglected. Connections between Interreg programmes are weak, and the connection between Interreg and the Investment for Jobs and Growth (IJG in 2021-2027, or IGJ in 2014-2020) programmes are even weaker. As a result, Interreg may be re-financing the same ideas and on a higher level, and miss the opportunity to anchor programmes and project results in policy frameworks that make them more sustainable. This focus on administration-first makes it difficult to invest real resources in developing internal policy expertise in the relevant fields for the programme.

Last but not least, the cycle returns to resources and the structural challenge Interreg programmes experience in financing daily operations with cash on account. The 'financial flows' logic of structural funds apply to Interreg programmes without additional considerations. This makes the Technical Assistance (TA) resources, the sole funding for programme staff, vulnerable and not always in-sync with programme needs at the various points in the programme life-cycle. Coupled with relative low use of simplified cost options (SCOs), it also requires beneficiaries to be able to long term pre-finance their own activities. This further raises challenges for new beneficiaries, and may even prohibit the participation of beneficiaries without the financial resources to wait for repayments.

## **Opportunities**

The new programming period carries a substantial hope for simplification. The legislative package has been substantially reduced and should function as the integrated framework for all Cohesion Policy funds. There should be less secondary legislation in the form of guidance, which exploded in the 2014-2020 period and further complicated the understandings of the legal statuses. The initial idea of 'no guidance' has moved to 'less guidance', which avoids the risks of total void on clarification, where it is needed.

Some of the simplification proposals go further than what has been on the table so far, such as the single audit sample, risk based management verifications, and the amplification of SCOs. The accounting function can (but does not have to) be fully integrated into the Managing Authority, and programmes can

work outside eligible area without the need to monitor specific limits. Taken together this should substantially reduce the focus (and resources) on the administrative side of programme management.

The increased pressure on resources may create a positive environment to take a new approach. With less resources, there is an opportunity to test a new models of coordinating interventions between programmes in overlapping territories, regardless of the programme strand (i.e. cross-border and transnational). This 'opportunistic' thinking, without a regulatory requirement to do it, could be used to re-think programme niches in such overlapping geographies for all programmes. This can be taken even further if innovative initiatives like repayable assistance are again put on the table, during the programming process.

These simplification and reinvention efforts could be an opportunity to make cooperation more attractive and more approachable for stakeholders beyond Interreg, such as new beneficiaries. In particular, the Commission's 'Strengthening Innovation in Europe's regions – Strategies for resilient, inclusive and sustainable growth' publication promotes cooperation as a tool for dialogue, learning, inspiration and investment initiatives/projects. Interreg should profit from this spotlight attention as an 'incubator of cooperation' in Europe.

This should of course go beyond a pure marketing stunt and be link to a strategic agenda. Anchoring at least some Interreg activities into the challenge of permanently solving certain border obstacles identified in the above-mentioned publication could be a way of achieving this. This may call for much stronger political leadership and commitment of participating Member States and other stakeholders within the multi-level governance model, which would need to lead and sustain an active dialogue between institutions having the key role in removing the given obstacle. At the same time, calls for a renewed Territorial Agenda 2030 emphasise the need to come back the place-based approach and highlight the role of the territorial cooperation and governance of functional areas. Both are the strengths of Interreg.

Last, but not least, the common result indicators should lead to the effective capturing of accumulated Interreg contribution to the Cohesion Policy, even if we do not feel that they fully represent Interreg core added value. This in turn could help communicate Interreg even more strategically and respond to the European Council call on making Cohesion Policy more visible.

# **Threats**

The logic of the legislative proposal 2021-2027 was presented rather as an evolution than a revolution. Although it can be noted that this view is not held by all stakeholders. However one perceives these individual changes, the accumulated change with some of the new, more revolutionary, proposals may still be draining resources towards administration of these changes. In this way, the opportunity to focus resources on content may not be realised. As with most of the interests and interactions in cooperation, the accumulated change process will require resources to be actively managed. In effect, the perceived and/or real complexity of Interreg will remain and the new potential Interreg beneficiaries may still find it easier to go to the 'simpler' funding sources. In an extreme case, even the usual suspects in the Interreg context, may choose to change to another fund, as indicated in a number of studies, including the European Parliament (EP) research paper 'Gold plating in the European Investment funds'.

Clearly, some of the proposals are revolutionary enough that the success can go both ways. The single audit sample may be a huge simplification and reduction of administrative burden, if programmes can be brought on board. Programmes may also face some (political) objections to trust the new system. These changes may also create unexpected consequences for the overall management and control system of individual programmes. Certainly, the risk of negative unpredicted consequences exists and will need

management. Similarly, the reduced co-financing rate coupled with flat rate on TA reimbursements may lead to lack of resources in some stages of programme life-cycle.

The suggestion to introduce component 5 in Interreg was quite a surprise, but it can be seen as a recognition of cooperation being able to solve some of the strategic challenges of Europe. Following negotiations, this was removed from the Interreg structure, but there is potential that the idea will have a longer-term impact. If it is successful, due to its political appeal, it may further detract resources from Interreg in subsequent funding periods. If it is not, the failure may (justifiably or not) be 'blamed' on cooperation and Interreg may be thrown into the same 'unsuccessful bag'. In the same manner, the scale of expectations towards Interreg support to MRS, if not realistic, may lead to disappointment on delivery from the strategic stakeholders.

This mismatch of expectations and Interreg capacity may be a symptom of a bigger general issue of a lack of common understanding and acceptance of what to measure in cooperation programmes. We may continue a conflict between the political need for an immediate and tangible result and the Interreg reality, where results have a more long-term impact and are less tangible in nature. The scale of this conflict is always tested between programming periods, and particularly in setting resources in the Multi Annual Financial Framework. The challenge of the reduction in the Interreg 2021-2027 budget amplifies the challenge of seeking to create larger, politically attractive results through diminished resources.

## Cooperation actors in the context of Article 22 CPR

In addition to Interact IV's core target audience, the programme is tasked to work on harmonising and simplifying possible cooperation actions, that is to say "interregional, cross-border and transnational actions with beneficiaries located in at least one other Member State or outside the Union, where relevant" and financed by IJG programmes (Article 22(3), point (d)(vi) CPR).

In preparations for the new programming period, in 2019 Interact informally approached a number of actors responsible for drafting the new IJG programmes in order to understand their ideas on the implementation of the requirements of Article 22(3), point (d)(vi) of the CPR. This was done to respond to a request from the Interact III Programme Monitoring Committee to explore interest and envisaged support to establish cooperation with IJG programmes. Through these discussions, Interact observed that interest and preparedness to make use of this article varies between programmes and Member States. While the approach in 2019 was perhaps too early for programmes to offer considered feedback, key observations from that meeting included:

- Several responses that pointed to 'business-as-usual' scenario i.e. no plans to accommodate the provisions in national/regional programmes.
- Programmes highlighting that the application of the Article 22(3), point (d)(vi) CPR should be based on real needs and not to merely satisfy the regulations to avoid the 'tick-box' effect. They also pointed to difficulties in defining ex-ante transnational actions, and concerns based on the experience of implementing transnational actions across Member States.
- Some programmes that had already started programming, with no specific thought or awareness of
  what the article means in practice. They were open to learn more, including about possible Interact
  support.
- For some, the perception associated with high administrative obstacles for implementing measures
  with beneficiaries from other Member States needs to be tackled. Support from Interact to
  harmonise and simplify the application of the article would be welcome.

- Issues of eligibility of transnational actions, the differences in administrative and control systems, as well as the application procedures. These issues were a concern for some Member States even when thematic cooperation made sense.
- Specific opportunity provided by the article in the context of embedding MRS into mainstream programmes as best as possible.
- Specific idea on organising a national exchange on the article as a pilot for interested Member States.

Based on the gathered feedback and considering Interact experience and observation, one can conclude that there is a clear need for awareness raising and capacity building in this area. Until it becomes a habit and a tradition – cooperation requires constant and continuous support effort. Specifically, forcing cooperation on those not convinced of the benefits it brings, or perceiving it as an administrative and institutional burden, will not lead to good cooperation, and good results. Interact soft interventions contribute to the Commission efforts in the context of European Semester, where cooperation actions are included in annex D.

# Synergies with other programmes

Interact will continue its long-term cooperation with the other three interregional programmes (URBACT, ESPON and Interreg Europe) by exchanging information, sharing know-how and create synergies especially in the field of joint capitalisation and dissemination activities (e.g. joint workshop during European Week of Regions and Cities). Whereas the focus of all four programmes is different (they have different objectives and serve different target groups), it is important that they can identify fields of cooperation and feed into each other's work (e.g. ESPON experts providing their specific knowledge in Interact events). The four programmes use their regular meetings to coordinate and organise joint activities.

Interact will also seek synergies, complementarities and collaboration opportunities as much as possible with EU programmes outside of Interreg, such as Horizon Europe, Erasmus+, Digital Europe Programme, Connecting Europe Facility (CEF Digital). Last but not least, Interact will support Interreg programmes in developing efficient synergies with the above programmes – as already done during Interact III.

### **Interact SWOT**

The above review paints a picture of the reality of Interact's customers and their potential needs. In order to understand the capacity of Interact IV to address the challenges, and best tailor our service portfolio, a similar SWOT analysis was conducted. It was based on the joint work of the Programming Task Force, Interact team and the evaluations available at the time.

The full SWOT analysis can be found in Strategic Orientation Paper for Interact IV, which is available on request.

## Strengths

Since the start of Interact, in the 2000-2006 period, it has supported changes of practice in programme authorities and cultures ('mindsets'), which contribute to the achievement of wider impacts on the efficiency and effectiveness of programme implementation. This was a key finding of the Case-based

Impact Evaluation (2019) conducted by the Centre for European Policy Studies, University of Strathclyde. In the 2014-2020 period, Interact's role was further solidified by linking the contribution of the programme to thematic objective 11 "Enhancing institutional capacity of public authorities and efficient public administration".

A reflection on Interact's history shows that the programme has been constantly evolving to address the needs of the target groups. In this process, Interact's team has taken on many new and challenging tasks and this has led to numerous debates and discussions. Interact continues to take on an expanding role in finding, defining and voicing the opinion of the Interreg community, and ensuring that the Interreg specificities are recognised and given appropriate attention during policy making and implementation.

A core success of the programme is engaging Interreg actors in networks of expertise. Over the years Interact has looked at Interreg from a 360-degree perspective, all practices and requirements related to programming and implementation have been scrutinised, relevant target groups identified and engaged in specialist networks. These practices are far-reaching and are not restricted to management aspects alone. Increasingly, Interact has built capacity in working with programmes on thematic issues, MRS actors, European Grouping of Territorial Cooperation (EGTC) practitioners, etc. Results from the Case-based Impact Evaluation highlight that Interact has "clearly enhanced the culture of inter-programme cooperation", and "has shaken the habits of programme authorities". In view of the provisions made in the Interreg regulation related to the new tasks for the programme, an important strength is that Interact staff can develop further knowledge and experience with tailoring services to the needs of strategic framework actors as well as other cooperation programmes and mechanisms. Even if the results are often soft or intangible in nature, the exchanges between these actors were evaluated as "invaluable" for promoting strategic structures and processes. They have also supported work to establish a foundation for better governance of the strategies.

A key immediate result of Interact's work can be linked to enhancing the administrative and institutional capacity of the Interreg actors to implement and manage their programmes. As the evaluation has concluded, in all five cases evaluated there is evidence of changes to structures and processes in Interreg, changes to staff skills and organisational culture as well as changes to systems and tools. There is also evidence that these have triggered changes at the project level as well. For example, Interact's tools have contributed to reducing the administrative burden for applicants and have led to other operational improvements, such as better calls for proposals by programmes, and supporting the applicant capacity to develop projects suitable for Interreg.

Interact has something to offer to everyone, regardless of their prior experience in Interreg. A quick review of the target groups covered by Interact services reveals that the programme relies on the broad engagement of a wide range of actors within and outside Interreg. This is also due to the broad expertise developed within the team on issues such as capitalisation, coordination and cooperation, programme management, SCOs, MRS and SBS implementation support, EGTC and many others. Developing tools and services for the implementation of the programmes and the policy in the 2021-2027 period will require even closer collaboration with these actors to ensure deeper matches between services and needs.

Feedback from stakeholders indicates that Interact is a respected and trusted partner in discussions. Independent, unbiased views and neutrality of discussions are signature characteristics from Interact in such discussions. These statements are supported by the expanding scope of the target groups for Interact beyond Interreg. For example, actors of newer MRS have been engaged in existing networks and the network of audit authorities has developed into an active community. Interact has also reached the European citizen. Analysis of the 2020 edition of the European Cooperation Day campaign showed that it reached over two million people, particularly through increased social media activities. The potential use of and further developing of joined branding, strengthening capitalisation and better utilising

dissemination channels can further boost these successes. Such approach can be also very useful when promoting the uptake of new initiatives in the Interreg community, such as Green Deal or New European Bauhaus.

Some of the primary benefits of Interact can be linked to effectiveness, efficiency and free availability of resources, which support the resilience of programmes. Interact holds a small fraction of the Interreg budget and the conclusions from the Case-based Impact Evaluation show that this money is well-spent. It is a great success that Interact has supported programmes to save money and human resources. Interact's electronic Monitoring System (eMS) alone has led to a saving of up to EUR 20 million compared to a non-cooperative approach. Other initiatives such as keep.eu, the joint branding and Harmonised Implementation Tools (HIT) have also led to time and resources saving for individual programmes in a range of areas where implemented.

Interact's tools and services provide a "common basic standard for programme management". Improved efficiency is paired with improvements in quality of programme management, such as increase in legal certainty for programme authorities. Such certainty stems from the wide consultation during service delivery and product development stages, as well as the wide use and application of these solutions among the community and beyond. Facilitating uniformity of interpretations is another distinct benefit of Interact's services delivery. Interact services were also often seen by the ENI CBC programmes as an example for consideration, in spite of their alternative regulatory framework.

A key strength of Interact is that it has contributed to building an Interreg community and making this community visible and known among key policy makers and institutions (outside Regional Policy as well). Interact has actively supported the identification and promotion of Interreg achievements, and the awareness of Interreg amongst wider EU policymaking stakeholders has also increased. The European Commission, the EP and Member States alike have increasingly acknowledged these results. This helps position Interreg in the policy tapestry.

The identity of a system or an organisation is rooted in its history. Interact has created a valuable data platform, keep.eu that collects thousands of examples of best cooperation practises and cross-border problem solutions across Europe and beyond and which serves a historical evidence and memory of Interreg achievements. The richness of Interreg has been preserved, spanning across several programming periods, to provide a solid and reliable knowledge base.

The strengths of Interact are rooted in the expertise, the professionalism, and personal drive of the Interact staff. They are also reliant on the strong culture of the programme to innovate and be pro-active towards the target groups. Over the years, Interact's structure has supported flexibility of service and strong customer orientation.

#### Weaknesses

One of the key strengths and perceptions of Interact, of being a trusted, neutral facilitator, is also linked to one of the weaknesses, i.e. efficiency gains for the Interreg community could be even more pronounced should Interact have stronger facilitation role, especially to enhance final decisions during discussions as part of delivery of larger service packages. The wide participatory approach, in some cases, could be paired with a stronger decision-making role to save time. The Case-based Impact Evaluation showed that this is particularly relevant for the development of big projects such as HIT, eMS and the joint Interreg brand. It has been acknowledged that extensive consultation can lead to, as one participant in the Case-based Impact Evaluation put it, a "complification" of the final product due to Interact striving to take

every opinion on-board. Furthermore, Interact could benefit from more direct links to key legislators and decision-makers, and in particular from participation in their specialised expert networks. This would enable the establishment of a smoother flow of information and experience, as well as more targeted and efficient communication both upwards (towards e.g. the Commission) and downwards (i.e. towards the programmes).

The above shortcomings may be also linked to another challenge, associated mainly with the uptake of Interact services and implementation of the service as set by Interact. Products developed by Interact have been used to a varying degree by various stakeholders. It is also common (e.g. in the case of HIT, eMS, Interreg branding) that changes to final products were made by programmes who had not participated in the process of developing the tools, and decision making at key stages. The danger in these cases is that certain logic and rationale may be distorted, and, in the worst case, the main gain can be lost, such as the benefit of harmonisation of specific programme practices. Again, this has an effect on the simplification efforts made on behalf of the whole community and could have negative resonance with the applicants and beneficiaries.

Interact has built a powerful reputation among the Interreg programme management bodies. Since Interact's inception, a strong sense of community and belonging has been built amongst the Interreg community, and Interact is part of this community. Nevertheless, the role of Interact in leading some of the strategic projects for the Interreg community is not well-known or acknowledged in policy-making circles and institutions. Interact can increase its presence among these actors and work harder to engage national authorities and Member States in promoting the services and achievements. This will be particularly relevant in view of the new tasks of engaging with IJG programmes as stated in the regulations.

The above implies that there is also an important task for Interact in addressing the above weakness. The strength of knowing the strategy and cooperation actors can be deepened within the Interact staff. There is also room for improving the internal exchange and knowledge of relevant actors outside the Interreg community. According to the evaluation, there is "great potential for Interact to do more"..."if proportionate resources are allocated". There is also a need for a "clear strategy" and "mandate" to help strengthen the service delivery.

The de-centralised structure of Interact is a strength as it has defined the flexible, customer-oriented culture of Interact. At the same time, some organisational challenges can be attributed to this setting.

Products and services are often developed by virtual teams, as those working on certain topics do not necessarily share the same office – a pre-existing situation further exacerbated during in the COVID-19 pandemic by home-office requirements. The rich multi-cultural background of Interact staff makes service delivery more robust, at the same time different cultural, working and institutional backgrounds of the staff can lead to prolonged discussions to reach understanding and consensus. This is present on both the service delivery and management levels of the programme.

The wide service portfolio covered by Interact implies that not everyone can be engaged in everything. Indeed, there has been some office specialisation and leadership in dealing with certain fields. While this was often done to promote efficiency of service – i.e. as coordination among members from one office can be easier to organise and decision-making can be faster – it also reflects procurement realities in some cases. However, this can also facilitate the creation of silos, both on personal and office level, as well as within project teams. The risk exists that knowledge is concentrated in a few members of staff or an individual, and knowledge sharing and learning from each other can be inefficient.

Such silos make the programme vulnerable to sudden departure of staff and to loss of key knowledge and expertise. There could be also lack of staff for development and delivery of specialised services required by the target groups. Time to fully on-board Interact colleagues can also be long, with around six months required, before a new staff member is fully operational in their position. Clearer focus and orientation of the programme in the new period will address some of these concerns. The Case-based Impact Evaluation also stated that projects, such as HIT, eMS, and support to MRS also need proportionate resource allocation, this point is also relevant for other significant projects not included in the evaluation such as capitalisation and online learning.

# **Opportunities**

There is a distinct opportunity for Interact to play a key role in supporting simplification. Firstly, in promoting simplification during programming to ensure that simplification provisions are taken up by programmes, and secondly in implementation to ensure that the solutions are interpreted and followed in an appropriate manner. There is also an opportunity to develop tools for the implementation of the programmes based on the simplification principle. Such efforts will lead to distinct gains in effectiveness and efficiency. Simplification, paired with transparency, should also reduce the risks of gold plating.

There is the opportunity for Interact to continue its leadership role in engaging Interreg actors in expert networks, and to further expand and deepen the relationship with some target groups. For example, with the Interreg programmes, Interreg-IPA CBC programmes and Interreg NEXT programmes all sharing the same regulatory framework, Interact will have a stronger role to play in supporting the whole Interreg community, including IPA CBC, NEXT and outermost regions (OMR). It is anticipated that the engagement of Interact with IJG actors will be more pronounced in the new period, as set out in the Intervention logic matrix (Appendix 6) and in 2.1.1.3 below. This provides an opportunity for Interact to build new knowledge on the cultural and administrative context of these programmes and to foster closer links with national and programme authorities. There is an opportunity in strengthening the engagement with MRS and SBS in the future, which is also part of the strategic decision for the programme. Such expanded target group base implies that tools and services developed by Interact will have an effect beyond the Interreg community.

This will require a well-defined scope for engagement with different actors, coupled with a proper understanding of their needs, in order to provide bespoke and relevant services. This should also inspire an opportunity to be more focused on seeking to achieve the maximum benefit from Interact's interventions. Developing and delivering more integrated services, making greater use of online learning, and promoting digitalisation can lead to resource savings for the target groups. In some cases, this could mean bringing the programmes even closer since many have different limitations (e.g. staff, time, ability to travel, etc.) and thus are disadvantaged in using Interact's services.

Sustained engagement and leadership of various expert networks can have a far-reaching effect. Experience in the period 2014-2020 showed that bringing actors together, unifying their views and opinions and channelling these to the right institutions/fora, at the right time, can influence decision and policy making. As Interact is more and more recognised as the hub for Interreg discussions, there is a greater opportunity for this role to be strengthened. As the Case-based Impact Evaluation reflected, Interact is often in the position of a change agent as initiatives implemented trigger changes for the whole community.

There are many important opportunities for Interact to develop into a more efficient and leaner organisation. For example, simplification provisions (e.g. flat rates) should be also adopted by Interact to ensure greater efficiency of internal processes and procedures. More targeted promotion of Interact's

achievements at all stages of programme implementation is needed to increase recognition of the solutions, and of Interact as the author of them. As discussed under weaknesses, such recognition among target groups, and with a particular view of engaging new target groups, should lead to stronger support for the programme and in particular to stronger ownership of the results. While the role of Interact in initiating and promoting cooperation and coordination among actors within and beyond Interreg is key, an important success in the future can be achieved if some networks and processes become more durable. As pointed out by the evaluation, with regards to MRS, this would imply working with stakeholders to ensure self-sustaining nature of the activities in the future.

### **Threats**

Using the experience from the 2014-2020 period, it is necessary to maintain the same principle of coordination within the interregional strand: By establishing a clear division of roles between all the four programmes, programmes' stakeholders remain confident that each programme has its genuine role, adds value, that overlaps are avoided, and synergies are capitalised on throughout the interregional strand.

Discussions between Member States actors during the preparation of the programme have made it clear that Interact's primary focus should not deviate from Interreg actors. The concern is also linked to loss of specific niche for Interact in this case. Interact plans to develop a targeted service portfolio for engagement with IJG programmes based on the experiences gained to date with MRS, Article 96 (of Regulation (EU) No 1303/2013 of the European Parliament and of the Council of 17 December 2013 laying down common provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund, the European Agricultural Fund for Rural Development and the European Maritime and Fisheries Fund and laying down general provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund and the European Maritime and Fisheries Fund and repealing Council Regulation (EC) No 1083/2006) and in consultation with the IJG and other relevant stakeholders. While this can be treated as an opportunity for the future, it is necessary that associated risks are identified (depending on the scope of work) and a strategy is set in place on how to alleviate these. For example, the need for new profiles and competences of staff has to be understood. Advice and input from national authorities and Member States will be particularly valuable in this context.

In the 2021-2027 period, proposals for reduced co-financing rate coupled with flat rate on TA reimbursements may lead to lack of resources in Interreg at least in some stages of the programme lifecycle. It can be anticipated that this, in turn, may reduce participation in Interact services (seminars, workshops, networks, etc.), especially those of face-to-face nature. Interact needs to prepare for such scenario and invest more resources in providing alternative solutions to face-to-face meetings. Such a scenario also brings a benefit in helping to reduce the carbon-footprint of Interact activities, and support the Green Deal. Interact's existing platform of online events and tools, enhanced by the experiences of online service delivery during the COVID-19 pandemic and supported by new skills and technology, means that Interact IV is well placed to offer virtual services to the Interreg community.

Online learning and Interact's online platform have become important tools in this respect. Interact is also analysing its cooperation partners, those who provide complementary services, and those whose service mechanism and target groups bare resemblance to those of Interact. The argument that Interact's products are free of charge should not be taken for granted as other institutions are also developing/have developed knowledge in Interreg. It is reassuring that according to the analysis of programme participation in Interact events in 2020, all programmes have been engaged in the activities. It is however key for Interact to continue to innovate, remain close to its target groups and strive for excellence of service.

Finally, the political context within which Interact operates has also an effect on the programme. Interact

cannot be separated from Interreg and political developments that have an effect on Interreg also effect Interact as well. In the 2014-2020 period, both Brexit and the COVID-19 pandemic had a significant impact on the political and economic climate, in addition to COVID-19's traumatic health impact and the tragic loss of life.

# Note on strategic environmental assessment

Exchange of experiences, innovative approaches and capacity building are Interact's main fields of work. In line with the Slovak Republic legislation, namely Act No. 24/2006 Coll. on the assessing of influences upon the environment, MA requested an opinion from the responsible authority, Ministry of the Environment of the Slovak Republic, if strategic environmental assessment shall be conducted. The ministry examined the proposed actions and confirmed that the programme would not have direct impact on the environment and was therefore not subject to a strategic environmental assessment.

# Use of public procurement as a strategic tool

During the implementation of the Programme the Managing Authority will promote the strategic use of public procurement to support Policy Objectives (including professionalisation efforts to address capacity gaps). Beneficiaries will be encouraged to use more quality-related and lifecycle cost criteria. When feasible, environmental (e.g. green public procurement criteria) and social considerations as well as innovation incentives should be incorporated into public procurement procedures.

1.3. Justification for the selection of policy objectives and the Interreg-specific objectives, corresponding priorities, specific objectives and the forms of support, addressing, where appropriate, missing links in cross-border infrastructure

Reference: point (c) of Article 17(3)

Table 1

Selected policy objective or selected Interreg specific objective	Selected specific objective	Priority	Justification for selection
6. Interreg: A better Cooperation Governance	ISO6.1. Enhance the institutional capacity of public authorities, in particular those mandated to manage a specific territory, and of stakeholders (all strands)	1. Service delivery	The selection of policy objective is limited to one in case of Interact IV in line with Interreg regulation, focusing on boosting the effectiveness of cohesion policy across the Union in particular in the Interreg programmes, but also beyond. This kind of increased effectiveness is reached by capacity building, particularly by identifying and facilitating the transfer of good practices, providing guidance and expertise in solving implementation bottlenecks, as well as promoting the use of innovative approaches, for example but not limited to Integrated Territorial Investment (ITI), Community-lead Local Development (CLLD), Interregional Innovation Investments Instrument (I3), cooperation under Article 22(3), point (d) (vi) CPR, New European Bauhaus, promoting EGTC and strengthening the visibility of Interreg. As stated above in the note on the strategic environmental assessment, Interact should not have any negative impact on the environment. Due to its size and nature of intervention its direct impact on climate actions can only be negligible and therefore are not in the main focus in its interventions. Still, considering its leader role in Interreg community, Interact will promote all policy relevant interventions to Interreg programmes. Form of support: grants. The chosen form of support is the most suitable for achieving programme goals. Interact supported operations do not generate revenue which does not allow the use of financial instruments. Also the complexity of interregional programmes makes the setting up of a financial instrument across 29 participating countries technically not feasible.

#### 2. Priorities

Reference: points (d) and (e) of Article 17(3)

2.1. Priority: 1 - Service delivery

Reference: point (d) of Article 17(3)

2.1.1. Specific objective: ISO6.1. Enhance the institutional capacity of public authorities, in particular those mandated to manage a specific territory, and of stakeholders (all strands)

Reference: point (e) of Article 17(3)

Enhance institutional capacity of public authorities, in particular those mandated to manage a specific territory, and of stakeholders.

2.1.1.1 Related types of action, and their expected contribution to those specific objectives and to macroregional strategies and sea-basin strategies, where appropriate

Reference: point (e)(i) of Article 17(3), point (c)(ii) of Article 17(9)

Within the Interreg Specific Objective "A better Governance" Interact has identified three perspectives which target the enhancement of institutional capacity of public authorities and stakeholders for effective implementation of Interreg programmes and other cooperation actions. These perspectives seek to: Manage processes and procedures better and more effectively; Work better in a cooperation context; and, Improve the evidence base and visibility of Interreg.

Building on the experience of promoting cooperation and coordination across various implementing stakeholders of MRS, and more recently SBS, Interact intends to continue to support existing territorial frameworks, their actors and their outward orientation whenever they benefit Interreg and promote cooperation as effective policy tool. This includes capacity-building approaches, staff exchange methods, cooperation models and experiences for actors within and outside of Interreg. These actions are embedded in the perspectives identified below.

# A) Increasing efficiency: Strengthening the management capacity of Interreg programmes and other cooperation actors

Reducing inefficiencies in the management of Interreg programmes and, through pilots, in cooperation actions as well.

Proposed actions are clustered under three categories:

- Harmonisation of approaches, focusing on interpretation and harmonisation of rules, information flows and procedures for Interreg programmes from different strands and other cooperation stakeholders in line with Interact's mandate, including harmonisation pilots (e.g. harmonising procedures such as ongoing reporting and project modifications, business intelligence dashboard, capitalisation toolkit) for supporting cooperation actions as named above.
- Simplification of approaches, pursued in structures governing the Interreg programmes in rules and procedures for programme and project management and information flows, and through pilot processes in cooperation actions as named above.
- Efficient programme management to support leaner management, clearer delineation of roles and responsibilities, better internal communication, and transparency of flows.

Within these three categories Interreg programmes will be the main target group, while the support to cooperation actions will be implemented based on pilot projects.

Actions should seek to alleviate bottlenecks in Interreg and promote gains from optimising the management of the programmes. Some will lead to budget savings, others to reduction of bureaucracy and will target a shift from administration to quality, i.e. less time spent on developing tools/procedures and more time for quality checks. This will require effective engagement with the target groups. To what extent our actions are successful will be established through the Interact quality management tools (e.g. surveys) and impact evaluation.

Under this perspective, the focus is not on the individual but on collaboration between programmes and specific programme management functions to support system change. It is about mobilising and facilitating networks of experts to engage practitioners, legislators and decision-makers alike in resolving the identified bottlenecks. For example, by developing joint tools for programme and project management. In specific cases, networks will be complemented by targeted events, which specifically seek to exchange, inspire and disseminate best practice and tools, as well as on-demand advisories for specific programmes for targeted support on specific implementation issues.

# B) Enabling individuals: Strengthening the capacity to work in cooperation programmes and context

Enabling actors involved in the management and implementation of Interreg programmes and, through pilots, in cooperation actions to cooperate, and to steer the programmes/actions and the human resources in an improved, more inspired or visionary way.

Proposed actions are clustered under three categories:

- Institutional knowledge and competence to support learning and development of those working in the Interreg programmes and in cooperation context at large. It seeks to develop the skills to better manage the implementation of programmes and projects, and to strengthen skills and expertise to find new ways of managing cooperation, developing synergies between programmes/funding instruments (including those mentioned under 'Synergies with other programmes' in section 2.1).
- Strengthen cooperation and coordination skills among Interreg programme actors (incl. EGTC actors) and of those actors involved in the management and implementation of territorial governance frameworks and initiatives such as MRS and SBS. Pilot actions will also target the IJG goal.
- Innovative approaches, to support actions that promote innovative tools and methods in a cooperation context and for cooperation purposes.

The starting point is to strengthen the skills of the individual professionals who compose organisations. The focus is on development and support of individuals to do their job better or work in a different way, use innovativeness and creativity not only in the context of Interreg but in other cooperation frameworks and actions as well. By that, shifts in organisational/institutional culture are targeted as well. In order to achieve this, activities that support training and experimentation are required, Interact will also need to develop tools to support this. Trainings, both in person and online, will address the particular needs of individual professionals, as well as across functions for continuous learning and development. Targeted working groups and peer-to-peer actions will test and elaborate new methods, tools, and approaches in cooperation context and programmes.

Programme online contents shall be made accessible to all people, including persons with disabilities as foreseen in the EU Web Accessibility Directive ((EU) 2016/2102). The programme will ensure the accessibility of venues where Interact events are organised.

# C) Interreg visibility: Strengthening the capacity to capture and communicate programme and project results and to increase visibility

Increasing the evidence base of Interreg results (e.g. keep.eu, Interreg.eu, Interact web) and making achievements and the cooperation process more visible to all target groups, including citizens and decision makers.

Proposed actions are clustered under three categories:

- Building and gathering thematic knowledge and result awareness, aggregation and analysis of Interreg results, and promote coordination and capitalisation as a mainstream management process in programmes.
- Communication of results, where integration of communication in the programme life-cycle, communication and promotion of results and building knowledge of what to promote and to whom are sought.
- Visibility of Interreg, where promoting strategic communication, deploying joint initiatives to reach out to relevant actors, overall visibility of Interreg in relevant fora, and the conceptualisation of cooperation processes are sought.

The actions identified take as a starting point Interreg as a whole. The focus is not on an individual, a body, a function or an organisation but on the instrument as a whole. This requires activities that reinforce the aim. Raising the overall profile and visibility through performing targeted analysis, leading thematic networks to deepen the understanding of results and the added value of Interreg in the bigger picture of cohesion policy, are at the core. Targeted stakeholder outreach through conferences, web tools, promotion campaigns and other solutions supporting visibility, and empowering capitalisation and strategic communication as integrated functions through seminars and workshops are promoted.

Where relevant, Interact will make available datasets resulting from the actions as open data, in line with the EU Open Data Directive ((EU) 2019/1024).

The types of actions of the programme have been assessed as compatible with the do no significant harm principle as they are not expected to have any significant negative environmental impact due to their nature.

# 2.1.1.1b. Definition of a single beneficiary or a limited list of beneficiaries and the granting procedure

Reference: point (c)(i) of Article 17(9)

The extensive knowledge and expertise gained by Interact since its inception is its foremost asset and key to its successes. To keep this knowledge, Interact beneficiaries shall be kept and enhanced. No additional operations and beneficiaries shall be selected, in the meaning of the Regulation i.e. recipients of grants. Interact IV will continue with a limited set of beneficiaries. Exclusively the four decentralised beneficiaries identified for the previous Interact III programme. The permanent Interact Offices with theirs seats in Turku, Valencia, Viborg and Vienna will implement the programme's service delivery, involving all target groups. All four offices have been part of Interact almost from its launch and have proven over the years that they have the capacity to deliver high quality services and that they can quickly adapt to face new challenges. In addition to the four Interact Offices, the Interact Secretariat, based in Bratislava will be engaged in service delivery coordination. Interact IV will not select and implement projects in its usual Interreg meaning, instead all activities shall be run by these offices. These activities shall be set in an annual work plan, which is based on the needs of the target groups, and this plan shall be approved and monitored by the Interact Monitoring Committee. Therefore, Interact beneficiaries may be defined as those public institutions, which are entrusted by Member States to implement the whole programme, through activities carried out by their four regional offices, in respect of the management functions of the Interact Managing Authority. The joint human resources policy among Interact Offices shall also be focused on keeping and developing knowledge and skills as its foremost asset.

In relation to the geographically decentralised beneficiaries, the Audit Authority will be authorised to carry out its functions on the entire territory covered by the programme (and including the countries of the Interact IV beneficiaries).

# 2.1.1.2. Indicators

Reference: point (e)(ii) of Article 17(3), point (c)(iii) of Article 17(9)

Table 2 - Output indicators

Priority	Specific objective	ID	Indicator	Measurement unit	Milestone (2024)	Target (2029)
1	ISO6.1	RCO81	Participations in joint actions across borders	participations	4590	17850
1	ISO6.1	RCO85	Participations in joint training schemes	participations	612	2380
1	ISO6.1	RCO116	Jointly developed solutions	solutions	90	350

Table 3 - Result indicators

Priority	Specific objective	ID	Indicator	Measurement unit	Baseline	Reference year	Target (2029)	Source of data	Comments
1	ISO6.1	RCR81	Completion of joint training schemes	participants	0.00	2020-2029	2,009.00	Interact IV monitoring tools (database)	
1	ISO6.1	ISR01	Institutions using knowledge/ skills acquired through Interact services	Percentage (%) of institutions	0.00	2020-2029	70.00	Survey	
1	ISO6.1	ISR02	Institutions using solutions developed through Interact services	Percentage (%) of institutions	0.00	2020-2029	70.00	Survey	

# 2.1.1.3. Main target groups

Reference: point (e)(iii) of Article 17(3), point (c)(iv) of Article 17(9)

While Interact has been serving the Interreg community since the 2000-2006 period, the 2014-2020 iteration (Interact III) introduced new wider target groups to the programme. This was a natural development as the strategic involvement of Interact engaged the programme with the new target groups, having the thematic scope or the stakeholders beyond Interreg. The strategic involvement of these stakeholders has been important, sharing a bigger picture of European cooperation, and again it will continue to be crucial to Interact and Interreg's success in the future.

One good example of this is Interact's work on the preparation for the 2021-2027 period, when Interact brought Interreg programmes, Member States, the Commission and other relevant stakeholders together for the 'better future' of European cooperation. However, there are numerous other examples, where the development and evolution of Interact's relationships with the new stakeholder groups have produced positive results.

Interact will continue to focus on the service delivery for its main target audience – Interreg programme bodies – in the 2021-2027 period. Strong links, trust and commitment has been built during the previous programming periods. As the Interreg family will be extended to include the Interreg NEXT programmes, it is anticipated that these programmes will more intensively seek to join Interact's services. Interact starts the 2021-2027 period with an already expanded core target audience, the wider Interreg community. At the same time, Interact is ahead of new ambitions and challenges, the CPR calls for Interact to support cooperation in wider terms, including the IJG actors under Interact's service portfolio, in explicitly and carefully selected targeted activities.

In general, the target groups considered in Interact's context as the most relevant actors that either will receive the Interact service, or be engaged by Interact, being part of the change agents' community. Therefore, in addition of being the recipient of the service, there are also two other relevant roles for the target groups, having the role of influencers or ambassadors. The target groups naturally reflect the nature and context of what Interact plans to deliver within its service portfolio during 2021-2027 period.

Involvement of the target groups in the future service delivery is reflected against the three perspectives (in 2.1.1.3 above). Some target groups will be heavily involved in all three perspectives, having different roles (receiver, influencer, ambassador of service). On the other hand, some of the target groups may have limited or no involvement in certain perspectives. The list below is the generic overview. For the more specific relationship between Interact IV perspectives and the target groups, please see the Interact IV Intervention logic matrix.

Interact IV will engage with and involve the three main stakeholder groups:

A) Interreg programme bodies (Interreg, Interreg-IPA CBC, Interreg NEXT); with their specific role as the core receiver of Interact service delivery. They

have often heavy involvement in service delivery, as sparring partners within the exchange of experiences, or ambassadors, linked to strategic policy results. This target group covers more explicitly:

- Managing Authorities
- Joint Secretariats
- National controllers
- Bodies responsible for Accounting function
- Audit Authorities
- Representatives of Monitoring Committees.

B) National/regional co-operation stakeholders, with their specific role as the receiver of Interact service delivery, quite often with more limited involvement as the target group above. This target group has also the role of sparring partners, "influencers" within the exchange of experiences, sharing practices and promoting achievements of cooperation, linked to strategic policy results. This target group covers more specifically:

- IJG actors (national and regional programmes)
- National/Regional Coordination bodies, National contact persons/points
- Macro-regional/Sea basin strategies' actors and other actors involved in cooperation instruments
- EGTC
- Key cooperation partners on specific themes, CLLDs, ITIs and other territorial tools (ref. Article 22 CPR).

C) Wider policy actors, with specific roles as strategic ambassadors and influencers. The involvement of this target group is very heterogeneous, from being the key stakeholders in service delivery to the very limited or often indirect involvement. The key element is the role as providers of policy interpretations and partners in strategic change. More specific examples of some of these actors will include:

- European Commission, in particular DG REGIO
- European Commission, other DGs
- Committee of the Regions (CoR)
- Other EU institutions

- European-wide associations, cross-border organisations
- EU-wide financing institutions and programmes, EU-wide financial engineering stakeholders
- Interreg project partners, EGTCs managing projects
- Target groups of cooperation promotion (e.g. local authorities, citizens, wider public, media, universities).

Target group involvement will be reviewed, and where necessary further specified in accordance with emerging needs of Interreg programmes.

Interact will ensure respect for fundamental rights and compliance with the Charter of Fundamental Rights of the European Union. Horizontal principles in line with Article 9 CPR (gender equality, equal opportunities, equal treatment and sustainable development) will be observed in the preparation, implementation, monitoring, reporting and evaluation of the programme (please see Appendix 5).

2.1.1.4. Indication of the specific territories targeted, including the planned use of ITI, CLLD or other territorial tools

Reference: Article point (e)(iv) of 17(3

Not relevant for Interact.

# 2.1.1.5. Planned use of financial instruments

Reference: point (e)(v) of Article 17(3)

Not relevant for Interact.

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# 2.1.1.6. Indicative breakdown of the EU programme resources by type of intervention

Reference: point (e)(vi) of Article 17(3), point (c)(v) of Article 17(9)

Table 4 - Dimension 1 – intervention field

Priority	Specific objective	Fund	Code	Amount (EUR)
1	ISO6.1		173. Enhancing institutional capacity of public authorities and stakeholders to implement territorial cooperation projects and initiatives in a cross \( \text{Dborder}, \) transnational, maritime and inter \( \text{Tregional context} \)	41,166,667.00

Table 5 - Dimension 2 - form of financing

Priority	Specific objective	Fund	Code	Amount (EUR)
1	ISO6.1	ERDF	01. Grant	41,166,667.00

Table 6 - Dimension 3 – territorial delivery mechanism and territorial focus

Priority	Specific objective	Fund	Code	Amount (EUR)
1	ISO6.1	ERDF	33. Other approaches - No territorial targeting	41,166,667.00

3. Financing plan

Reference: point (f) of Article 17(3)

3.1. Financial appropriations by year

Table 7

Reference: point (g)(i) of Article 17(3), points (a) to (d) of Article 17(4)

Fund	2021	2022	2023	2024	2025	2026	2027	Total
ERDF		7,687,358.00	7,810,840.00	7,936,792.00	8,065,263.00	6,683,043.00	6,816,704.00	45,000,000.00
Total		7,687,358.00	7,810,840.00	7,936,792.00	8,065,263.00	6,683,043.00	6,816,704.00	45,000,000.00

# 3.2. Total financial appropriations by fund and national co-financing

Reference: point (f)(ii) of Article 17(3), points (a) to (d) of Article 17(4)

# Table 8

Policy objective	Priority	Fund	Basis for calculation EU support (total eligible cost or public contribution)	ation port igible or lic	Indicative breakdown of the EU contribution			Indicative breakdown of the national counterpart				
					without TA pursuant to Article 27(1) (a1)	for TA pursuant to Article 27(1) (a2)	National contribution (b)=(c)+(d)	National public (c)	National private (d)	Total (e)=(a)+(b)	Co-financing rate s (f)=(a)/(e)	Contribution s from the third countries
6	1	ERDF	Public	45,000,000.00	41,166,667.00	3,833,333.00	11,250,000.00	11,250,000.00		56,250,000.00	80.0000000000%	162,801.00
	Total	ERDF		45,000,000.00	41,166,667.00	3,833,333.00	11,250,000.00	11,250,000.00		56,250,000.00	80.000000000%	162,801.00
	Grand total			45,000,000.00	41,166,667.00	3,833,333.00	11,250,000.00	11,250,000.00		56,250,000.00	80.000000000%	162,801.00

4. Action taken to involve the relevant programme partners in the preparation of the Interreg programme and the role of those programme partners in the implementation, monitoring and evaluation

Reference: point (g) of Article 17(3)

The identification of the relevant stakeholders is in the hands of the MA, in consultation with the participating countries. Building the partnership between Interact and the participating countries is based on the programme priorities and territorial specificities, and in turn, this helps to define the specific needs of programmes from Interact. The organisations included should either be able to contribute to the programme or Interact will potentially have an impact on them.

Interact established the below guiding principles:

- 1. Relevance of the potential partners for the programme objective, i.e. 'A better cooperation governance'
- 2. Territorial specificities and
- 3. Proportionality of the approach.

In Interact IV, where no projects in the usual Interreg sense are financed, and services are offered to the Interreg community and beyond, the majority of the members of our partnership are our target groups (see 2.1.1.3).

# Relevance of partners in view of the programme objective

Interact IV focusses on 'better cooperation governance' and therefore, the type of partners will be institutions such as public authorities and administration.

The members of the partnership should be the authorities in charge of the management and control of Interreg programmes. In addition, external cooperation programmes and in specific cases, IJG programmes could also be members of the partnership.

Specific entities to be involved include MAs, JSs, management verification bodies, audit bodies, national representatives, and indirectly project beneficiaries. This includes also specific cooperation stakeholders such as the coordinators of the macro-regional and sea-basin strategies, Commission, EP, CoR, EGTCs and others.

Interact also creates linkages with similar European bodies including the Conference of Peripheral Maritime Regions (CPMR), Mission Opérationnelle Transfrontalière (MOT), Association of European Border Regions (AEBR), Technical Support to the Implementation and Management of ENI CBC programmes (TESIM) and Cross Border Institution Building (CBIB+).

# Territorial specificities

Interact IV is a programme for the entire EU and the associated, candidate and neighbouring countries. Interact IV covers the EU plus Norway and Switzerland as the financing countries and also offers services for EU external cooperation programmes – such as Interreg-IPA CBC, Interreg NEXT, and OMR – based

on pre-identified needs. Interact IV will seek to involve partners from involved non-MSs, where they are directly relevant for the implementation of Interreg programmes.

# Proportionality of the approach

The application of this principle is sought to help to reduce the number of potential partners in proportion to the programme size and budget. In defining a proportionate approach, the balance between allowing a diversity of representation, and in ensuring an engaged and effective structure needs to be found.

In the implementation phase, Interact IV will seek to maintain a large number of partners involved. However, given the programme covers all EU Member States (MSs) as well as many neighbouring countries, participation in the MC meetings shall be limited to the representation of umbrella organisations at EU level.

# Actions taken to facilitate a wide involvement of the partners in the preparation of the programme

Interact conducted a public consultation in November 2020 with the aim to understand if there were any errors, issues or omissions in the framing of the programme document. Following numerous communication actions to ensure the consultation was well published, individuals and organisations had the opportunity to comment on the draft programme in a three-week window. Comments could be made through an online event, or through a survey. The responses received through this survey have been carefully reviewed and the feedback has been considered alongside comments from the PC, which both highlighted specific concerns in the work towards wider cooperation actors. The new Intervention logic matrix has further clarified the focus of Interact and responds to the main concerns raised. Other comments have been retained for future consideration.

## Partner involvement during implementation

Interact aims to take on board the partners' opinion in its implementation and evaluation. Their feedback will be included in the various proposals to be discussed when planning, assessing and evaluating Interact activities.

In case an Interreg programme or another stakeholder would like to input to the work of the MC, they should contact the National Contact Point (NCP), the relevant MC member or the MA, who will collect the inputs from the respective territories or stakeholder(s). This supports the proportionality approach as set out above.

The MC will be composed of 1-3 representatives per participating country (EU Member States, Norway and Switzerland) to enable representation from all governance levels (state level, regional level, etc.) based on the respective participating country needs. Participants in an advisory capacity will be representative(s) of the European Commission, the Managing Authority, Interact Secretariat, Interact Offices; Paying Authority and representatives of the Audit Authority as an independent observer. The MC may invite also representatives of national and European institutions or persons to MC meetings as observers.

The needs of the Interreg community shall be regularly assessed through needs assessment surveys, feedback collected during events and daily contacts with programmes. All partners will be given the

opportunity to participate in the annual needs assessment to support the development of targeted services. Finally, partners will be considered for the participation in the evaluation process (via targeted surveys).

Next to these options to have a say in the Interact IV delivery system the MC members often represent institutions in charge of the coordination of the Interreg community in their respective country. Thus they are well aware of the specific needs and practices.

# Regional approach

Bearing in mind the ambitions set in the perspectives (see 2.1.1.1), a close and more personal relationship with our key target groups will form a crucial role in ensuring Interact achieves the intended successes. Thus Interact will seek to strengthen its regional approach without breaking the overarching inclusive approach.

Working with programme procedures and in general management structures with the view of making them more efficient and effective requires a good understanding of these processes in their local context. This local context may define a boundary to which harmonisation stops being possible, and good knowledge will help Interact understand the real boundaries to which harmonisation and simplification can be applied in specific contexts.

Additionally, encouraging cooperation and coordination between Interreg and IJG actors will require a strong regional and national perspective. It is always done in context of territorial and/or policy framework (e.g. given policy objectives, Smart Specialisation Strategies, territorial and local development strategies implemented through ITI, CLLD and other territorial tools ref. to Article 22 CPR). Knowing these frameworks will help to identify the synergies, and the greatest potential for cooperation that can benefit Interreg.

In line with the place-based approach, most of the programme results will have a local/regional impact and context. Understanding this regional diversity should help understand the results better and thus identify good communication material.

Therefore, we believe that a regional approach, as used in Interact III, can also be used to a large extent in Interact IV.

Where appropriate, the programme could further strengthen its coordination with NCPs and national authorities in view of a more effective integration and harmonisation of capacity building and coordination initiatives carried out at interregional and national level. The NCPs may also be supported with specific tools (e.g. based on SCOs) or expertise to more effectively address the new target group of mainstream programmes. Improved communication and knowledge sharing from and to these groups could also enable specific regional/national good practices to be identified and shared with other regions. Such an approach could also make it easier to evaluate how Interact covers specific area needs and support the involvement of all areas of Europe.

## **Principles**

Balance effort/cost/benefit

As Interact resources are limited, services are devoted to a certain region, MS or number of programmes only when this is the best method of providing the service for the needs of these stakeholders. A balance between regional approach and exchange across EU will be kept when planning activities addressed to specific areas. Programme managers of a regional area should have the possibility to exchange with programmes of other areas to promote cross-fertilisation.

• Language and backgrounds balance

In the Interact team, the balance of different languages and backgrounds across offices is overall assured. Nonetheless, it is not possible that Interact teams cover all languages in all fields of expertise. The programme language is English, and services shall be provided in English language. Regional/national advisories in national languages are still possible, in cooperation with NCPs, within the limits of resources and knowledge available in Interact.

• Build up regional knowledge

Interact Offices build up knowledge of the programmes and national networks in the area that is also useful in horizontal services.

• Open networks

A knowledge network is necessarily open, because in principle there is very limited knowledge creation/sharing in closed circles. The regional/national networks shall also benefit from Europe-wide knowledge provided either by Interact or externally. Thus, any geographically focused service will include examples from outside the geography as well. Participation in network meetings shall be kept open as a general rule, in order to allow for real knowledge exchange.

• Interest-based work

The basic principle to make regional networks work well, is that they have an actual need and interest in working together and exchanging. Therefore, the key of success is based on the topics, to be agreed by both Interact and the network members, considering the needs and interest of more and less experienced Interreg staff.

### Geographical coverage

Interact shall assure that all participating countries and programmes will benefit from their involvement in Interact IV.

Additionally:

- Analysis of programmes participation shall include the territorial aspects;
- Evaluation plan will include regional analysis and measures:
- Communication plans will include an analysis and specific measures for the regions/countries (e.g. the ones not sufficiently participating or using Interact services).

5. Approach to communication and visibility for the Interreg programme (objectives, target audiences, communication channels, including social media outreach, where appropriate, planned budget and relevant indicators for monitoring and evaluation)

Reference: point (h) of Article 17(3)

Interact offers specialist services to stakeholders, including other programmes. This chapter sets out how Interact will approach its communication and visibility actions, in order to ensure the effectiveness of its work, and the work of the target audiences.

# **Objectives**

The principle focus of the communication objectives are to complement the delivery of the programme's overall objective, as well as the identified specific objectives.

In order to do this, Communication objectives shall be set in order to:

- Promote Interact and the use of key tools and services that support cooperation, including Interact's projects of strategic importance (see appendix 3).
- Support the wider dissemination of best practice and knowledge amongst target audiences.
- Demonstrate that 'Cooperation Works!';
- through the achievements of Interact.
- through the collated achievements of Interreg.
- through sharing knowledge with other cooperation actors.

The focus of communication shall vary throughout the period, and shall be regularly reviewed. At the start of the period, supporting relationship building with new audiences, as well ensuring the dissemination of shared interpretations of new cooperation rules will be among the priorities.

## Target audiences

Interact's target audiences are set out above (2.1.1.3). Interact's primary target audiences already work in cooperation, but may not be aware of all the resources and tools that can support them. A key specific focus in the next period shall be to ensure Interact reaches out beyond existing relationships, particularly where new audiences are to be engaged.

Interact communication shall also prioritise working with wider policy actors, to further develop partnerships and create Interact ambassadors. These ambassadors will need up to date knowledge and information on solutions developed by Interact, in order to share relevant work with third parties.

Interact shall have regard for the opportunity to use the aggregated achievements of Interreg programmes to promote pan-European cooperation towards citizens, and to support programmes in more effectively reaching their target audiences. Through these activities, Interact shall support the communication of Interreg towards European citizens.

### **Communication channels**

Interact shall maintain a website, which will be the primary source of information and resources for Interact's target audiences. Interact shall also maintain an exchange platform, with easy access from the website, which enables peer-to-peer exchange.

In promoting Interact's work, effective electronic communication tools shall be used. Maintaining an up to date contact database will provide an effective tool to reach key audiences via regular email newsletters. In addition, other electronic communication tools will be utilised.

Interact shall also create and utilise opportunities to share relevant related information, such as during events. While the vast majority of Interact efforts shall be electronic, key items may be printed. In particular, for large scale EU events, which offer special opportunities to raise the awareness of Interact and Interreg.

#### Social media outreach

Interact has built an effective presence on Twitter, Facebook and LinkedIn. While the audiences on the three platforms vary, all three tools offer effective outreach for the programme. Interact will continue to monitor other social media platforms to understand where there are effective opportunities to reach out on a professional basis to target audiences.

In addition to Interact's own accounts, Interact shall continue to manage and organise other accounts which promote Interreg.

## Planned budget

Interact shall plan to spend approx. 500,000 euro (0.9% of the programmes total budget) on communication. This shall ensure the provision of an effective programme website, branded templates for materials and promotional materials, as well as other printed and digital materials to support the work of the programme.

# Monitoring and evaluation

In addition to social media statistics and website analytics, which provide some insights into the effectiveness of communication generally, more specific evaluations will take place as part of Interact's monitoring and evaluation work.

In essence, Interact's aim is to ensure information is available and easy to find. Questions will be developed to be asked at intervals in the period to assess the awareness of services offered, as well as the extent to which users can easily find information offered by Interact.

Reference: point (i) of Article 17(3), Article 24	
Not relevant for Interact.	

6. Indication of support to small-scale projects, including small projects within small project funds

## 7. Implementing provisions

## 7.1. Programme authorities

Reference: point (a) of Article 17(6)

Table 9

Programme authorities	Name of the institution	Contact name	Position	E-mail
Managing authority	Bratislava Self Governing Region / Interact department	Petra Masácová	Head of Interact department, head of Managing Authority	petra.masacova@region-bsk.sk
Audit authority	Ministry of Finance of the Slovak Republic / Section of audit and control	Ing. Vladimíra Zacharidesová		vladimira.zacharidesova@mfsr.sk
Body to which the payments are to be made by the Commission	Ministry of Finance of the Slovak Republic	Ing. Katarína Vallová		katarina.vallova@mfsr.sk

Reference: point (b) of Article 17(6)

The MA will be assisted by a small joint secretariat (Interact Secretariat, IS) and will contract the decentralised implementing bodies, henceforth called the Interact Offices, which actually deliver the programme to the target groups.

Strong collaboration will be ensured between the Managing Authority, the Interact Secretariat and the Interact Offices concerning the joint elaboration and the implementation of annual and multi-annual work plans.

Due to the nature of the programme, Interact IV will not implement projects within the usual Interreg sense, instead a limited set of beneficiaries throughout the whole implementation of the programme and as such, there is no need to provide information to beneficiaries. Accordingly, the small secretariat unit, set up within the MA, in the organisational structure of the Bratislava Self Governing Region, shall mainly assist the MA and the MC in carrying out their respective functions, fulfilling both coordination (under Priority 1) and technical management functions and primarily being responsible for the below tasks:

- Setting up the framework of service delivery: elaborating and further developing programme-level procedures and related templates (e.g. related to annual work planning) and key documents (e.g. the strategic multiannual document and internal guidance);
- Coordinating the actual implementation of programme-level processes, including facilitating the annual work planning exercise, compiling on the basis of Interact Offices' inputs the annual work plans, as well as organising and following up coordination meetings, etc.;
- Collecting and compiling inputs of Interact Offices into programme-level documents;
- Contributing to the content and financial monitoring tasks under the responsibility of the MA;
- Contributing to and fulfilling programme-level reporting obligations;
- Providing (setting up, maintaining and further developing) the joint IT infrastructure of the programme, including the programme monitoring system, online collaborative work platform, etc.

7.3. Apportionment of liabilities among participating Member States and where applicable, the third or partner countries and OCTs, in the event of financial corrections imposed by the managing authority or the Commission

Reference: point (c) of Article 17(6)

For Interact IV, beneficiaries are understood as the hosting institutions of the Member States hosting Interact Secretariat and Interact Offices. The beneficiaries are liable for any irregularity they may have caused. Any unduly paid amounts are recovered from the specific beneficiary by the Managing Authority.

If the Managing Authority does not succeed in securing repayment from one of the beneficiaries, the Member State, on whose territory the beneficiary concerned is located, shall reimburse the Managing Authority any amounts unduly paid to that beneficiary. Each participating Member State hosting the specific beneficiary, by signing Interreg regulation Article 16(5) agreement explicitly agrees to have this subsidiary liability and to timely pay back any unduly paid amount to the account of the programme. The Managing Authority is responsible for reimbursing the amounts concerned to the general budget of the Union. Any such occurrences and measures will be timely discussed and agreed upon in the first subsequent meeting of the Monitoring Committee.

When any relevant authority of the Member State detects an irregularity, it will timely inform the Managing Authority and the Audit Authority.

In case of suspension of payments by the European Commission, due to errors, irregularities or even external factors, such as cash flow gaps at European level, the Managing Authority shall inform the beneficiaries and the MC about the suspension and the reasons for it immediately after being notified.

With this information the Managing Authority shall also convene all bodies directly affected by the suspension, in particular the beneficiaries, in order to develop a plan to address the causes of the suspension, in line with the indications provided by the European Commission. The Monitoring Committee shall be informed in all steps, in particular on the measures agreed with the European Commission, on the progresses and on the consequences of the suspension in the service delivery by Interact.

Even though Member States not hosting an Interact body will not be beneficiary of programme funding, they will share the benefit from programme services. In accordance with point (c) of Article 17(6) of the Interreg Regulation, the programme shall set out apportionment of liabilities among the participating Member States and, where applicable, third partner countries or OCTs, in the event of financial corrections imposed by the Managing Authority or the Commission.

For Interact IV, all Member States have therefore agreed to share liability in proportion to their share of co-financing, but not exceeding the amount of their respective national contribution, in case of flat rate corrections, caused by decisions made by the programme Monitoring Committee. Programme bodies and/or beneficiaries and/or hosting Member States are liable for irregularities, including those ones having a systemic nature, they caused.

8. Use of unit costs, lump sums, flat rates and financing not linked to costs

Reference: Articles 94 and 95 of Regulation (EU) 2021/1060 (CPR)

Table 10: Use of unit costs, lump sums, flat rates and financing not linked to costs

Intended use of Articles 94 and 95 CPR	Yes	No
From the adoption, the programme will make use of reimbursement of the Union contribution based on unit costs, lump sums and flat rates under the priority according to Article 94 CPR		$\boxtimes$
From the adoption, the programme will make use of reimbursement of the Union contribution based on financing not linked to costs according to Article 95 CPR		$\boxtimes$

### A. Summary of the main elements

			Estimated proportion of the total financial	Type(s) of operation covered		Indicator triggering reimbursement			Type of simplified cost	Amount (in EUR) or
Priority	Fund	Specific objective	allocation within the priority to which the simplified cost option will be applied in %	Code(1)	Description	Code(2)	Description	Unit of measurement for the indicator triggering reimbursement		

<sup>(1)</sup> This refers to the code for the intervention field dimension in Table 1 of Annex 1 CPR

<sup>(2)</sup> This refers to the code of a common indicator, if applicable

B. Details by type of operation

1. Source of data used to calculate the standard scale of unit costs, lump sums or flat rates (who produced, collected and recorded the data, where the data is stored, cut-off dates, validation, etc):

C. Calculation of the standard scale of unit costs, lump sums or flat rates

2. Please specify why the proposed method and calculation based on Article 94(2) is relevant to the type of operation:
of operation.

3. Please specify how the calculations were made, in particular including any assumptions made in terms of quality or quantities. Where relevant, statistical evidence and benchmarks should be used and, if requested, provided in a format that is usable by the Commission:

4. Please explain how you have ensured that only eligible expenditure was included in the calculation of						
the standard scale of unit cost, lump sum or flat rate:						
•						

5. Assessment of the audit authority or authorities of the calculation methodology and amounts and the
arrangements to ensure the verification, quality, collection and storage of data:

### A. Summary of the main elements

				Type(s) of ope	peration covered	
Priority	Fund	Specific objective	The amount covered by the financing not linked to costs	Code(1)	Description	

<sup>(1)</sup> This refers to the code for the intervention field dimension in Table 1 of Annex 1 to the CPR and Annex IV to the EMFAF Regulation.

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<sup>(2)</sup> This refers to the code of a common indicator, if applicable.

Conditions to be	Indicator		Unit of measurement for the conditions to be	Envisaged type of	
fulfilled/results to be achieved triggering reimbusresment by the Commission	Code(2)	Description	fulfilled/results to be achieved triggering reimbursement by the Commission	reimbursement method used to reimburse the beneficiary or beneficiaries	

B. Details by type of operation

Interact has a number of projects which deliver significant benefits for its service users which should be considered Operations of Strategic Importance (OSI). They can be considered under two headings:

#### Harmonisation and Simplification

Interact's wide work on harmonisation and simplification has two flagship operations which provide significant additional capacity to target audiences.

Harmonised Implementation Tools (HIT) are co-created with Interreg programmes harmonise and simplify programme management to form best practice. The tools form the foundation of shared programme management and make effective the exchange of best practice.

From HIT, Interact has developed Jems, the new monitoring system for 2021-2027 Interreg programmes. It is available to interested programmes on a free-license basis and first modules are already in use.

The communication of both HIT and Jems is a high priority before, and at the start of, the programming period.

#### **Communication and Capitalisation**

Interact's role in promoting pan-European Interreg results is set out in perspective 3. This will be achieved in part through two flagship operations, as well as wider work on capitalisation:

The purpose of the Interreg.eu is to be a one-stop-shop for communication of the whole Interreg community and its contribution to the Cohesion Policy. It is intended to be the future home of European Cooperation Day, the annual celebration of Interreg which so far has reached 13.5 million citizens. A new portal shall be developed, in cooperation with Interreg, and delivered early in the programme period and be promoted throughout.

keep.eu is the only source of aggregated information on cooperation projects and beneficiaries under Interreg. It is inclusive of all Interreg participating countries, with programme, project, partner data and more from 2000 onwards. It is being adapted for the 2021-2027 period and will be promoted throughout the period.

Capitalisation is a method to have a more effective impact on a territory. To support programmes build on future results Interact will develop and deliver capitalisation activities. Specific communication support will promote this work with the objective of increasing the visibility of Interreg in Cohesion Policy.

#### Acronyms and abbreviations

AEBR Association of European Border Regions

CBC Cross Border Cooperation

CBIB+ Cross Border Institution Building

CLLD Community-lead Local Development

CoR Committee of the Regions

CPMR Conference of Peripheral Maritime Regions

CPR Common provisions regulation (Regulation (EU) 2021/1060 of the European

Parliament and of the Council of 24 June 2021 laying down common provisions on

the European Regional Development Fund, the European Social Fund Plus, the

Cohesion Fund, the Just Transition Fund and the European Maritime, Fisheries and

Aquaculture Fund and financial rules for those and for the Asylum, Migration and

Integration Fund, the Internal Security Fund and the Instrument for Financial Support

for Border Management and Visa Policy)

DG European Commission Directorate-General

DG REGIO European Commission Directorate-General Regional and Urban Policy

EC Day European Cooperation Day

EGTC European Grouping of Territorial Cooperation

eMS electronic Monitoring System

ENI European Neighbourhood Instrument

EP European Parliament

ERDF European Regional Development Fund

ETC European Territorial Cooperation

EU European Union

EUR Euro

HIT Harmonised Implementation Tools

Interregional Innovation Investments Instrument

IGJ Investment for Growth and Jobs

IJG Investment for Jobs and Growth

IPA Instrument for Pre-accession Assistance

IS Interact Secretariat

IT Information Technology

ITI Integrated Territorial Investment

Jems Joint electronic monitoring system

JS Joint Secretariat

MA Managing Authority

MC Monitoring Committee

MOT Mission Opérationnelle Transfrontalière

MRS Macro-regional strategy

MS Member State

NCP National Contact Point/Person

NDICI Neighbourhood, Development and International Cooperation Instrument

NUTS Nomenclature of Territorial Units for Statistics

OCT(P) Overseas Countries and Territories (Programme)

OMR Outermost regions

PC Programming Committee

Q&A Questions and answers

SBS Sea-basin strategy

SCO Simplified Cost Option

SWOT Strengths, Weaknesses, Opportunities and Threats

TA Technical Assistance

TESIM Technical Support to the Implementation and Management of ENI CBC programmes

#### **Application of horizontal principles**

#### Charter of Fundamental Rights of the European Union

During the implementation of the programme, Interact IV beneficiaries and bodies will respect all relevant provisions of the Charter of Fundamental Rights of the European Union.

## Equality between men and women, gender mainstreaming and the integration of a gender perspective

The nature of the Interact and its thematic scope doesn't primarily allow to consider the equality between men and women as one of the focal points of the programme. However, this principle is followed on internal level, by using staffing procedures that ensure gender equality. This is well exemplified by the fact that at the end of 2020, out of the 55 team members, 33 were women.

# Non-discrimination (based on gender, racial or ethnic origin, religion or belief, disability, age or sexual orientation)

The principle of equal opportunities and non-discrimination is primarily applicable in case of events organised by Interact, during which the principle is ensured to the maximum extent. As for the beneficiaries and programme bodies, all are embedded in public institutions of EU Member States, therefore the above principles are naturally applied during the staff selection procedures.

#### Sustainable development

Considering the nature of the programme and its actions foreseen, Interact obviously can-not be expected to highly contribute to fostering sustainable development. However, it has and will contribute to this goal in its own limited means, for example:

Interact decided to 'go paperless' already in the 2014-2020 programming period, i.e. it no longer distributes printed material at events, including the meetings of its monitoring committee – except for the agenda. Further printed material is only be made available when absolutely necessary for the successful running of the event (e.g. legal text or training material that can also be used after the event). Interact publications (handbooks, studies, Q&A documents, factsheets, etc.) are made available in electronic format on the web-site (and in the communities on its online platform) thus minimising the need for printing. These measures not only reduce the use of paper but also mean less shipping.

Interact switched to online event delivery (both external and internal) during the COVID-19 pandemic and even after the pandemic-related limitations (related to travel and event organisation) are lifted, online events will still prevail in its service portfolio, significantly lowering the need for

(air) travel both of its own staff and of members of the cooperation community and thus its carbon footprint. Preparations for hybrid event delivery (i.e. physical events that can also be joined online) are already ongoing.

Furthermore, the large number of online training courses available on Interact's online learning platform (learning.interact-eu.net) also contributes to reducing the need for (air) travel both for Interact staff and for representatives of cooperation programmes and other target groups.

Interact also indirectly contributes to the goal of sustainable development through thematic capitalisation activities (i.e. maintaining capitalisation networks, thematic events and publications) by enhancing thematic knowledge of Interreg programme managers and ex-change of project results and best practises in these areas.



## Interact IV 2021-2027 Interreg programme, final version after written procedure PC-WP-2021-02, 25 October 2021 Appendix 6: Interact IV intervention logic matrix

Perspectives	Main areas of Interact interventions/types of ac-	Target groups	Interact activities/ deliverables	Output indicators	Result indicators
	tions, enabling factors  Key factors that determine the approach Interact will take to contribute to the change to happen	Direct addressees of Interact interventions Target group involvement will be reviewed and where necessary further specified in accordance with emerging needs of programme implementation.	Examples of activities supporting the enabling factors	Measures specific delivera- bles of Interact interventions; specific characteristics of the implementation process are also considered outputs, i.e. number of participants	Measures short term effects of Interact interventions with ref- erence to the direct address- ees, i.e. target groups. Proxy for the selected specific objective of "Institutional ca- pacity of public authorities"
Increasing efficiency: Strengthening the management capacity of Interreg programmes and other cooperation actors	<ul> <li>Integration of harmonised approaches</li> <li>harmonisation of rules (including between funds, strands, programmes)</li> <li>harmonisation of interpretations of rules and regulations, incl. vocabulary</li> <li>harmonisation of interreg procedures related to programme and project management, including programme/project implementation tools</li> <li>harmonisation pilots of processes supporting cooperation actions referred in point d (vi) of paragraph 3 of Art. 22 CPR.</li> <li>Integration of simplified approaches</li> <li>simplification of management structures governing Interreg programmes, incl. work flows, roles and responsibilities</li> <li>simplification of Interreg procedures related to programme and project management, including programme/project implementation tools</li> <li>simplification of programme rules</li> <li>simplification of information flows</li> <li>simplification pilots of processes supporting cooperation actions referred in point [d (vi) of paragraph 3 of Art. 22 CPR.</li> <li>Efficient programme management at all stages</li> <li>options for more efficient use of capacities and for lean management of the programmes</li> <li>delineation of roles and responsibilities, transparency of functions, internal communication flows</li> <li>shiff to "quality" vs "administration and control"</li> <li>programme-project information flows</li> <li>addressing gold-plating in the management of programmes, both preventing and mitigating the effects</li> <li>shared and consistent approach to risk management in the programme and project management cycles</li> <li>capacity building for anticipating risks in programmes and projects on strategic and operational levels</li> </ul>	<ul> <li>A. Interreg programme bodies</li> <li>Managing Authorities - core receiver of Interact services, heavy involvement in service delivery, also as a sparring partner</li> <li>Joint Secretariats (Interreg, IPA CBC, Interreg NEXT) - core receiver of Interact services, heavy involvement in service delivery, also as a sparring partner</li> <li>National controllers - receiver of services, as well as significant role as sparring partners</li> <li>Bodies responsible for Accounting function - receiver of services, as well as significant role as sparring partners</li> <li>Audit Authorities - receiver of services, as well as significant role as sparring partners</li> <li>Representatives of Monitoring Committees (Interreg, IPA CBC, NEXT) - receivers and ambassadors of Interact services; limited direct involvement under this perspective.</li> <li>B. National/Regional co-operation stakeholders</li> <li>IJG actors (national and regional programmes) - limited involvement, receiver of Interact services to a limited extent on the basis of pilot activities related to harmonisation/ simplification as referred in Art. 22 CPR</li> <li>National/regional coordination bodies, National contact persons/points - influencers and ambassadors of Interact service, to a lesser extent as core receivers</li> <li>Macro-regional/Sea basin strategies' actors and other actors involved in cooperation instruments - limited involvement; receivers and influencers</li> <li>European Groupings of Territorial Co-operation (EGTCs) - limited involvement mainly in sharing practices.</li> <li>C. Wider policy actors</li> <li>European Commission DG REGIO Cooperation and other units (e.g. Audit, Evaluation, Better Implementation) - influencers and ambassadors with an important competence in specific thematic areas</li> <li>Other EU institutions - limited involvement under this perspective</li> <li>European Committee of the Regions - influencers of Interact services</li> <li>European-wide associations, cross-border organisations - limited involvement under t</li></ul>	Events: conferences, seminars and workshops (in-situ, online)     Advisories/tailor made support services to programmes/ MSs     Peer-to-peer exchange visits     Meetings to exchange experiences/ harmonise approaches     Exchange networks (experts, thematic) facilitated through online communities and/or meetings     Training schemes: insitu/online events, courses in the online learning platform, blended learning     Harmonised templates, guidance documents, clarification fiches, repositories of practices/ results     Web tools for management and implementation (e.g. modules of the Interact online monitoring system)     Liaison with European Commission	RCO81: Participations in joint actions across borders RCO85: Participations in joint training schemes RCO116: Jointly developed solutions.  Examples of Interact internal monitoring measures: Number of joint actions (incl. per type of joint action) Number of training schemes (incl. per type of training scheme) Number of solutions per type Number of solutions per type Number of Interreg programmes participating in joint actions Number of programmes participating in training schemes.	RCR81: Completion of joint training schemes Interact-specific indicator: Institutions using knowledge/ skills acquired through Interact services Interact-specific indicator: Institutions using solutions developed through Interact services.

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	tions, enabling factors  Key factors that determine the approach Interact will take to contribute to the change to happen	Direct addressees of Interact interventions Target group involvement will be reviewed and where necessary further specified in accordance with emerging needs of programme implementation.	Examples of activities supporting the enabling factors	Measures specific delivera- bles of Interact interventions; specific characteristics of the implementation process are also considered outputs, i.e. number of participants	
2. Enabling individuals: Strengthening the capacity to work in cooperation programmes and context	Institutional knowledge and competence  Experienced staff in cooperation programmes needs for on-going learning and development in the context of cooperation programmes and actions  Introduction of new staff to cooperation and cooperation programmes  Integration of learning and evaluation in the management cycle of the programmes  MA/JS staff open-to-new ideas, and skills and expertise to manage cooperation resources allocated for developing the ways managing the cooperation between the programmes/funding instruments  Strategic ownership of key actors – from vision to implementation (including being advocates for the territory)  Support to programme staff to bring them "closer" to beneficiaries/increase attractiveness of programmes to new target groups  Capacity of programme staff to be better communication professionals  Knowledge and skills of MRS/SBS key implementing stakeholders – i.e. in strategic communication.  Cooperation and coordination  Cooperation and coordination skills and knowledge for actors involved in the management and implementation of Interreg programmes and cooperation actions  Dialogue between Interreg and Investment for Jobs and Growth (IJG) programmes operating within existing strategic policy (territorial) frameworks (e.g. MRS/SBS and other territorial strategies/instruments)  Cooperation and coordination skills and knowledge for actors involved in cooperation actions to support embedding of cooperation in territorial frameworks  Awareness, knowledge and skills of programmes and stakeholders of the IJG goal to engage in cooperation actions (pilots).  New and innovative approaches supporting cooperation  Functional areas and territorial aspects of cooperation  Financial instruments and other innovative tools used for cooperation purposes.	<ul> <li>Joint Secretariats (Interreg. IPA CBC, Interreg NEXT) – core receiver of Interact services, heavy involvement in service delivery, also as a sparring partner</li> <li>National Controllers – receiver of services, sparring partners especially under "Institutional knowledge and competence"</li> <li>Bodies responsible for Accounting function – receiver of services, sparring partners especially under "Institutional knowledge and competence"</li> <li>Audit Authorities – receiver of services, sparring partners especially under "Institutional knowledge and competence"</li> <li>Representatives of Monitoring Committees (Interreg, IPA CBC, NEXT) – receivers and ambassadors of Interact services; more limited direct involvement under this perspective.</li> <li>B. National/ Regional co-operation stakeholders</li> <li>IJG actors (national and regional programmes) – limited involvement, receiver of Interact services on the basis of pilot activities related to as referred in Art. 22, CPR mainly under "Cooperation and Coordination"</li> <li>National/Regional Coordination bodies, National contact persons/points – influencers and ambassadors of Interact service, to a lesser extent as core receivers</li> </ul>	Events: conferences, seminars and workshops (in-situ, online)     Advisories/tailor made support services to programmes/MSs, including trainings     Peer-to-peer exchange visits     Exchange networks (experts, thematic) facilitated through online communities and/or meetings     Training schemes: in-situ/online events, courses in the online learning platform; blended learning     Guidance/training documents, clarification fiches, repositories of practices/ results,     Web training tools     Liaison with European Commission     Establishing links/ nurturing connections with actors involved in the management and implementation of cooperation frameworks/ instruments     Testing innovative concepts for management and implementation/set-up of programmes	Same as above	Same as above

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	tions, enabling factors  Key factors that determine the approach Interact will take to contribute to the change to happen	Direct addressees of Interact interventions Target group involvement will be reviewed and where necessary further specified in accordance with emerging needs of programme implementation.	Examples of activities supporting the enabling factors	Measures specific deliverables of Interact interventions; specific characteristics of the implementation process are also considered outputs, i.e. number of participants	Measures short term effects of Interact interventions with reference to the direct addressees, i.e. target groups. Proxy for the selected specific objective of "Institutional capacity of public authorities"
3. Interreg visibility: Strengthening the capacity to capture and communicate programme and project results and to increase visibility	<ul> <li>Thematic awareness and capturing of Interreg results</li> <li>Thematic knowledge development to support programming, project generation/selection/implementation, aggregation of results, communication and promotion of Interreg achievements in the thematic fields (contribution to objectives of the cohesion policy)</li> <li>Capitalisation as a management tool (incl. resources set) – addresses procedural issues</li> <li>-Systematic data collection on Interreg achievements and results in a long-term and short-term perspective (from projects, to programme results, to policy impacts), including data on Interreg effectiveness and efficiency.</li> <li>Communication on Interreg results</li> <li>Integration of communication in the programme life-cycle and the programme functions</li> <li>Building common understanding between programmes of the essentials of Interreg to promote</li> <li>Communication and dissemination of Interreg results from soft cooperation measures and activities</li> <li>Support on technical aspects of communication, e.g. working with social media.</li> <li>Visibility and recognition of Interreg in the Cohesion Policy</li> <li>Strategic communication aligned with programme objectives</li> <li>Interreg joint initiatives to reach out to various sectoral and local actors</li> <li>Interreg joint promotion at large/public events</li> <li>Systematic use of different social media channels in a complementary way</li> <li>Common agreement about added value of cooperation in policy implementation</li> <li>Conceptualisation of the cooperation process (incl. academic research).</li> </ul>	<ul> <li>A. Interreg programme bodies</li> <li>Managing Authorities – core receiver of Interact services, heavy involvement in service delivery, also as a sparring partner</li> <li>Joint Secretariats (Interreg, IPA CBC, Interreg NEXT) – core receiver of Interact services, heavy involvement in service delivery, also as a sparring partner</li> <li>Representatives of Monitoring Committees (Interreg, IPA CBC, NEXT) – limited involvement, receivers and ambassadors of Interact services.</li> <li>B. National/Regional co-operation stakeholders</li> <li>IJG actors (national and regional programmes) – limited involvement, receiver of Interact services to limited extent, on the basis of pilot activities and targeted promotion as referred in Art. 22, CPR</li> <li>National Coordination bodies, National contact persons/points – influencers and ambassadors of Interact service, to a lesser extent as core receivers.</li> <li>Macro-regional/Sea basin strategies' actors and other actors involved in cooperation instruments – limited involvement as receivers and influencers, mainly in sharing practices horizontally</li> <li>EGTCs – limited involvement mainly in sharing practices and promoting achievements of cooperation</li> <li>Key cooperation partners on specific themes, CLLDs, ITIs and other territorial tools (Art. 22 CPR) – limited involvement mainly in sharing practices and promoting achievements of cooperation.</li> <li>C. Wider policy actors</li> <li>European Commission DG REGIO Cooperation and other units (e.g. Audit, Evaluation, Better Implementation) – influencers and ambassadors, key stakeholder for delivering Interact's services</li> <li>European Commission, other DGs – influencers and ambassadors with relevant competence is specific thematic areas</li> <li>European Committee of the Regions - influencers of Interact services</li> <li>Other EU institutions – limited involvement, influencers and ambassadors contributing to wider policy discussions</li> <li>Eu</li></ul>	tion fiches, repositories of practices/ results  Web tools  Targeted promotional campaigns/participation (on-line, in situ)  Facilitation of Interreg joint promotional campaigns  Tools for data collection and information on achievements on overall Interreg level  Liaison with European Commission (DG REGIO and other sectoral DGs).	Same as above	Same as above